



KINGSBROOK & CAULDWELL
BIG Local
YOUR FUND - YOUR SAY!



KINGSBROOK AND CAULDWELL BIG LOCAL



PLAN 2022 TO 2026

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1. WELCOME AND INTRODUCTION

Welcome to the updated Kingsbrook and Cauldwell Big Local Plan for March 2022 to March 2026. Our new plan builds on the previous plans; it summarises and celebrates some of the things we have achieved so far and describes Kingsbrook and Cauldwell Big Local priorities for the next four years.

This plan was created collaboratively during a series of planning sessions with the Partnership, the Community Researchers, the Big Local Rep and the local community. It is based on the learning and extensive feedback from and appreciative conversations with the members of the community and local partners working in the area. Meetings took place on zoom and face to face during the summer as the Covid-19 restrictions were lifted. Covid-19 has impacted on the communities and organisations in Kingsbrook and Cauldwell and this new plan incorporates Kingsbrook and Cauldwell Big Local response to that. The process was facilitated by Mark Webster and Sue McGavin from Citizen Engagement CIC.



This plan represents an important moment in our story, our partnership and plan delivery stalled as we went into the Covid-19 lockdown. With the support of Local Trust, our Rep and an interim chair we have reenergised our partnership and have undertaken renewed community and stakeholder engagement.

Plan delivery is a continuous process and as we continue to grow and meet new people and further develop conversations of how Kingsbrook and Cauldwell could be an even better place to live, we will feed these back into our plan process. We will continue to listen, reflect and revise our action planning.

Big Local

In 2011 Kingsbrook and Cauldwell was one of 150 areas in the country to become a Big Local Area. This meant it would receive a grant of £1,000,000 from the National Lottery to be used by 2026, to invest in the area and community to help make it a better place to live and work, as the community decided. Areas were chosen because they were recognised as localities of need that had missed out on Lottery and other funding over many years. What makes Big Local different to many other community programmes is that all decisions on how to invest this money are made directly by local people. The National Lottery funding for each Big Local area was awarded on the condition that it could be used over 10 years at the community's own chosen pace.

The Big Local national programme is administered centrally by Local Trust which sets the rules for the programme which each Big Local must follow.

At the heart of Big Local is a vision of empowered, resilient, dynamic, asset-rich communities making their own decisions on what is best for their area. The Big Local approach is to make sure that residents' time and energy is spent on the things that make a lasting difference to people and communities and at the same time making sure that there are systems and checks in place to account for funding.

The key features that make Big Local different from other programmes are:

- **Long term** – providing certainty and continuity, over 10-15 years (depending on timing of first plan submission).
- **Resident-led** – working directly with individuals living, working, studying, and playing in areas, rather than through organisations; building confidence and capacity amongst those wanting to make a difference to their community and their local area.
- **Non-prescriptive** – enabling residents to spend on their own terms and in their own time, on what they judge to be most important to them.
- **Patient and non-judgemental** – giving communities the time and opportunity to learn, make mistakes, resolve disagreements, and overcome challenges for themselves, on their way to achieving their ambitions.
- **Flexible and responsive support** – to help communities to build the confidence and capability to make the most of the opportunities available to them, while not constraining their own ambitions and initiative.

The outcomes set by Big Local are broad to give maximum scope for communities to set their own priorities. These are:

1. **Communities will be better able to identify local needs and act in response to them.**
2. **People will have increased skills and confidence, so that they continue to identify and respond to needs in the future.**
3. **The community will make a difference to the needs it prioritises.**
4. **People will feel that their area is an even better place to live.**

To help them make the most of the opportunity, residents involved in Big Local are supported to develop and deliver their plans by a Local Trust programme of training, and networking and on-the-ground support from a Big Local Rep.

The Kingsbrook and Cauldwell Big Local Partnership

The Big Local Partnership for Kingsbrook and Cauldwell is the group that steers the Big Local programme locally. It is made up mainly of residents of the area although the partnership has grown in membership recently and recruited some stakeholders in the area. The 4 elected councillors also take part in the partnership as non-voting members. The Big Local Partnership is a way for local people to guide the overall direction of the Big Local in the area and provide recommendations in good faith about how life in Kingsbrook and Cauldwell can be improved.



The Partnership makes sure that the voice of local people in the area shapes the plan. We are responsible for agreeing a shared vision, creating the Big Local Plan, overseeing its delivery, collecting evidence to show how the plan is progressing, and most importantly, working together to make Kingsbrook and Cauldwell a better place to live.

Our partnership is aiming to include and recruit more people who will contribute their ideas and efforts and we are looking for new people to help carry our Big Local forward. If you would like to know about joining the partnership you can find out more from our Facebook page and website and contact us by emailing **Jayne@yourfundyoursay.info** or calling **07939934687**. Please get in touch - we always make everyone very welcome.

<https://www.facebook.com/kcbiglocal/>

<https://www.cvsbeds.org.uk/about-big-local>

Our Locally Trusted Organisation (LTO)

Our Locally Trusted Organisation is Community Voluntary Service Bedfordshire, a registered charity that was set up as “a voluntary and community sector support organisation, offering a range of services, enabling local organisations and communities to make a difference.”

CVS Bedfordshire has been the Locally Trusted Organisation for Kingsbrook and Cauldwell Big Local since 2011 and has considerable knowledge of the area and the support requirements of the Partnership. CVS Bedfordshire employs a project administrator on behalf of the partnership.

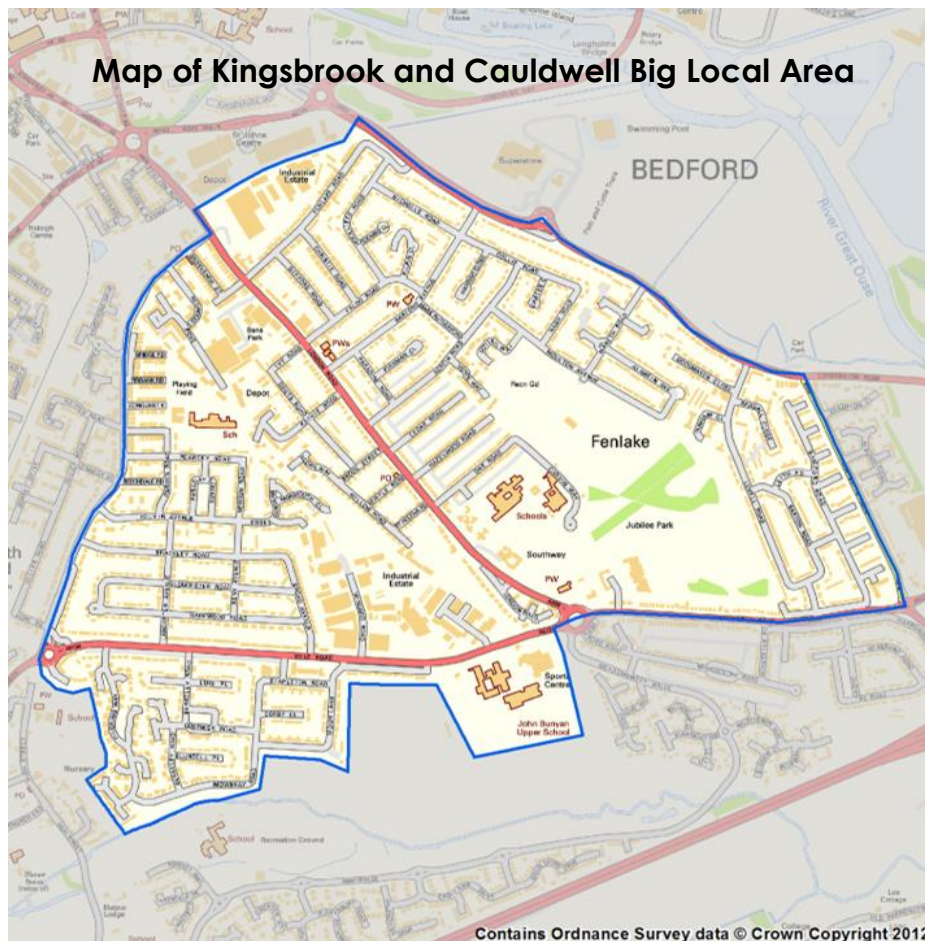
The job of a Locally Trusted Organisation is to act as the accountable body for each Big Local area because Big Local partnerships themselves are unincorporated organisations and as such are legally unable to contract with other organisations. Also, Local Trust as the national programme administrator, wants to make sure that resident-led partnerships are not weighed down with the responsibility of the detail of funding and legalities which could prevent residents from doing what they do best, which is acting as experts on their own communities and taking decisions in their communities' best interest. Locally Trusted Organisations are therefore contracted directly with Local Trust to provide the financial reporting for the partnership.



2. PROFILE

The Kingsbrook and Cauldwell Big Local area is in Bedford which is to the east of Milton Keynes and North of Luton.

The Kingsbrook and Cauldwell Big Local area is to the south of the historic town centre of Bedford and stretches from Elstow Road in the west, Cardington Road in the north, Eastcotts Road in the east, Harrowden Road and the Gostwick Road area to the south. It falls into two council electoral wards of Kingsbrook and of Cauldwell although it does not include the whole of either ward. The area is divided by the London Road and Mile Road, busy dual carriageways which can act as barriers to the mixing of people from across the areas.



The area comprises large interwar and post war council estates much of which has now transferred to housing association ownership (Bedfordshire Pilgrims HA) or has been sold into private ownership.

The Kingsbrook area is particularly well off for green parks including Jubilee Park and Moor Lane Park although Cauldwell is not so lucky. There is also an allotment just outside the Big Local boundary sited between the Bunyan Centre and the Elstow estate.



The area has a secondary academy and 3 primary academy schools. It is reasonably well served by leisure facilities at the Bunyan centre and just outside the area by the Oasis Leisure centre. There are several community centres in the area including the Faraday Centre, Jubilation Centre, Scott Hall, London Road Methodist Centre. These have been closed or repurposed or operating with limited activities during the Covid-19 pandemic.

Indices of Multiple Deprivation (IMD) for the population in Kingsbrook and Cauldwell Big Local area.

The IMD is a generalised indicator used to measure the differences between areas across the UK and although it is focused on a deficit model of “what’s wrong”, the indicators can be useful in triangulating community insights and opinions about what needs to change in the area. It is an indicator of some of the challenges that people face every day and some of the long-term entrenched issues that face organisations working and delivering services here in Kingsbrook and Cauldwell. From the figures below the most pressing challenges faced by the Kingsbrook and Cauldwell people are Employment, Education, and Income.

52% of people in Kingsbrook and Cauldwell fall within the IMD on 5 domains compared to 10% of people in the UK. The table below shows the comparison across the individual domains.

Domain	KCBL %	UK average %	Gap %
Employment	52	9	43
Education	67	18.5	48.5
Health	23	8.5	14.5
Housing	38	23	15
Crime	23	13	10
Income	63	10	53

Kingsbrook and Cauldwell Big Local: Local Insight Highlights

Local Insight is a data range collated through Local Trust which draws on several sources, national and regional data bases and tailored to each big local area.

POPULATION

Age:

In Kingsbrook and Cauldwell over a third of the population is under 24 (**36% of the population is under 24**) with another quarter (**24% is in the 25–39-year age group**), being the



group, which generally consists of young families, meaning that Kingsbrook and Cauldwell has an up-and-coming young population. This is consistent with young families and children and young people being a priority as discovered by the Community Researchers conversations.

There are fewer pensioner households compared to the East of England generally (**16.9% -v- 22.3%**). This makes it easier to see why older people feel more isolated and probably more vulnerable –there are fewer of them. This is an interesting trend as in many areas of the UK older people are the growing proportion of the population. It is probably linked to younger families moving into the area into family sized housing where social housing is available and house prices are cheaper than London.

Population Churn: there are fairly high levels of turnover in the younger age groups possibly associated with moving for employment. This adds to the transitional nature of the society and makes community development and consistent volunteering, challenging.

Ethnicity and Language:

Compared to the East of England average, there is a higher proportion of people in Kingsbrook and Cauldwell Big Local area from the Middle East and Asia: **(7.7%-v-3.1%)** and from EU accession countries **(8.8%-v-2.1%)**. This means that there is more effort to be made in crossing language barriers to reach these communities.

Compared to the East of England, Kingsbrook and Cauldwell Big Local area has a non-British white population which is 10.5 % greater than the East of England, **(15.2%-v- 4.5%)** showing that there is a considerable population in the area who speak other European languages. The pattern is similar for people from the Indian sub-continent with a difference of 12%. **(Indian, Bangladeshi and Pakistani 14.7% -v- 3.2%)**. This is consistent with the experience of our community researchers where we discovered the need for breaking down language barriers to enable inclusion of people from Romanian and Bulgarian origins as well as people from



Indian, Pakistani and Bangladeshi backgrounds. It shows the additional effort that the Big Local must make to reach newer and non-English speaking people here.

There are also more people on average in Kingsbrook and Cauldwell from African and Caribbean backgrounds compared to

the East of England. Black Caribbean / Black African people make up 6.7% of the population, larger than the proportion in the rest of the East of England at 1.8%. This has not shown itself as a major barrier because of the length of time the Caribbean community has been in the UK; although some issues relating to language barriers faced by the Kenyan community have been expressed during the consultation.

These statistics are consistent with the findings of the community research around language barriers and access to society. Kingsbrook and Cauldwell Big Local area scores a minus on the index of belonging compared to more positive indexes in the East of England on average. The community research and stakeholder conversations with Queens Park Community Organisation revealed that language barriers were one of the major factors in accessing services and belonging to the local community.

Children:

The statistics for children show that consistent with the community researcher findings, the future generations of Kingsbrook and Cauldwell are a concern.

In Kingsbrook and Cauldwell:

- 7818 children are in the top 30% of households in the UK in multiple deprivation
- Of these 1566 are in the top 10% and 5018 between 10-20%
- 35.6% of dependent children in Kingsbrook and Cauldwell live in a lone-parent household compared to 21% in the East of England

CRIME

Crime rates are generally on a par with the East of England and the UK **(27 per 1000-v-36/1000)** when compared across all crimes. Violent crime is 3% higher in the Kingsbrook and Cauldwell Big Local area reflecting local concerns about knife crime.

GREEN SPACE

There is a much greater area of green space in Kingsbrook and Cauldwell compared to the East of England **(15.4%-v-2.1%)** and for parks **(8.5% is-v-0.8%)**, although Cauldwell is less well-off for parks. The Community Researchers found parks and greenspaces were viewed by the community as a valued asset.

WELLBEING

The Government stopped keeping index of wellbeing figures in 2016 however these are still considered relevant by the statisticians and policy makers. It is likely that the situation will be worse now because of austerity and resultant cutbacks in education, health services and training, as well as the severity of Covid-19 here. The higher the number the greater the need.

Indicator	Kingsbrook & Cauldwell	East of England
Wellbeing Index	77.4%	9.3%
In need	77.4%	10.1%
Material wellbeing	77.4%	9.3%
Education	86.8%	15.6%
In poverty	25.5%	14.1%

This is entirely consistent with the findings from the community researcher conversations where family support needs, education/ schools, lack of affordable activities for families and facilities for young people are pressing issues and priorities for the community.

Compared to East of England average more households in Kingsbrook and Cauldwell Big Local area live in overcrowded housing (**11.1% v 2.3%**) and twice as many households live in social housing (**37.3 % v15.7%**) while this reflects relative poverty it is also a reflection of the available housing stock,

- There are more eligible people with no qualifications (**31.9% v 22.5%**)
- There are marginally higher rates of depression (**11.6% v 9.3%**)
- Unemployment rates are double in most categories in Kingsbrook and Cauldwell than in the East of England

3. IMPACT OF COVID-19

Bedford has suffered one of the highest rates of Covid-19 in the UK, a situation which still appears to be the case in early 2022. An article in the Bedford Independent on the 7th of January 2022 reported that Bedford was still experiencing “astonishing” levels of Covid-19 cases with numbers reaching a record high with rates of infection “rising in all age groups”. This is of special importance for people living in the Kingsbrook and Cauldwell Big Local area as people in poorer neighbourhoods suffer disproportionately because of the disease, far more than those living in the better off areas.

This point was emphasised by Bedford's director of Public Health in her annual report of July 2021 where she said: *The rate of infections in the most deprived areas of Bedford was around 60% higher than the least deprived areas” and “compared to White British residents, the rate of infection in South Asian and Black African communities has been two to three times higher*¹.

We can therefore assume that Kingsbrook and Cauldwell, as two of the most deprived wards in Bedford, have suffered disproportionately more than other areas in the town. According to an article on the Bedfordshire Live Website at one point in May 2021, Kingsbrook was one of the most infected neighbourhoods in the country with an infection rate of 559 per 100,000².

¹ Report by The director of Public Health for Bedford published July 2021 called Understanding the Impacts of Covid-19

² Bedfordshire Live Website, dated May 24th 2021,

This is of huge importance for Kingsbrook and Cauldwell Big Local as the impact of Covid-19 on those who contract the disease is significant because they are at much to greater risk of poorer outcomes during the disease as well as with the damage to long-term health and susceptibility to acute illness once they have recovered. *“People living in more socio-economically disadvantaged neighbourhoods and minority ethnic groups have higher rates of almost all of the known underlying clinical risk factors that increase the severity and mortality of COVID-19, including hypertension, diabetes, asthma, chronic obstructive pulmonary disease (COPD), heart disease, liver disease, renal disease, cancer, cardiovascular disease, obesity and smoking³.*

Although the long-term impact on the incidence of acute illness has been and continues to be, severe for residents in the Kingsbrook and Cauldwell Big Local area, it is almost certain that the more immediate impacts on mental health and wellbeing are equally significant for the residents there, whether or not they actually contract Covid-19: *Evidence is building of the wide-ranging impact of the coronavirus pandemic on the mental health and well-being of individuals and communities. Significant increases have been reported in relation to anxiety and depression due to a range of factors including isolation, loss of income, unexpected bereavement, the break-up of relationships and ‘Long COVID’ in previously healthy individuals⁴.*

Add to this the evidence from national studies about the impact of the lockdown on the increase in domestic violence and child abuse, the rise in obesity and reduction in physical exercise and well as the rise in the use of drugs and alcohol (deaths from alcohol alone rose by 20% year on year from 2020 to 2021 across England and Wales) and it is possible to see the likely consequence for the Kingsbrook and Cauldwell area is huge⁵.

Although these factors will continue to play out for years to come, the short-term effects of the pandemic at a local level are still more evident. During our community consultation, our community researchers encountered evidence that the increase in unemployment during the pandemic, especially on those in temporary jobs or on zero-hour contracts had had a devastating impact on people’s income with many people reporting an increase in the reliance on food banks and the inability to meet household bills. It is almost certain that this will have been made worse by the ending of the £20 uplift in Universal Credit at the end of 2021.

³ Local Government Association <https://www.local.gov.uk/health-inequalities-deprivation-and-poverty-and-covid-19> accessed 12/1/2022

⁴ Director of Public Health for Bedford, July 2021.

⁵ The COVID Decade: understanding the long-term societal impacts of COVID-19, The British Academy, 2021.

Added to this is the effect of school closures which have hit young people living in disadvantaged areas far more severely than others. It will continue to have an impact on educational outcomes for many years and is compounded by increase in social isolation caused by the closure of many community groups, youth clubs, faith centres and support networks. It is possible to see that the knock-on effects of the lockdown for a community like Kingsbrook and Cauldwell have been catastrophic and indeed one resident remarked that the whole community seemed to be traumatised. Many of the conversations that our community researchers had with local people reflected a genuine appreciation for the role and work of community and faith groups and their impatience to see their work start up again.

While it is important to acknowledge the significance of the negative impacts of the pandemic on areas like Kingsbrook and Cauldwell, it is equally important to



acknowledge that there have been some positive effects, many of them unforeseen and surprising. Across the country individuals and groups were mobilised early on, to support community members isolated by having their normal support networks taken away. Neighbours supported each other and many people got involved in

food deliveries and supporting essential services such as prescription collection.

Our conversations with local people established that many residents in the Kingsbrook and Cauldwell Big Local area were mobilised in this way and were actively involved in supporting their community. As part of our research, we encountered people in the Kingsbrook and Cauldwell Big Local area who had volunteered at vaccination centres and food banks or had come forward to support the NHS in a voluntary capacity, while others had made bags for frontline staff or distributed books for people self-isolating. Socially distanced walking groups and online “coffee pot meetings” were part of this.



It is important to recognise that while the negative impact of the pandemic on the Bedford area as a whole and the Kingsbrook and Cauldwell Big Local area specifically, has been traumatic, equally there have been some positive secondary effects particularly with the community coming together to respond.

Our researchers picked up evidence of an increased appreciation of green spaces and parks, as people took to socialising outdoors and made use of their local facilities. This increase in appreciation of the environment and nature also appears to have extended to an interest in and active involvement in growing and gardening. In the Kingsbrook and Cauldwell Big Local area for example, there was a huge increase in the interest in food growing evidenced by an exponential increase in the number of people on the waiting list for allotments.



This serves to emphasise the Big Local's strategic role over the next 4 years. In the coming months and years, Kingsbrook and Cauldwell Big Local partnership will have the opportunity to plan and deliver our programme to reverse negative trends and outcomes while embracing and building on some of the positive reactions that people have had. The partnership will seek to capitalise on the renewed community interest in the environment and in supporting civil society as they seek to implement their new plan.

4. SUMMARY OF PREVIOUS PLAN ACHIEVEMENTS

In developing our new plan, we recognised our strengths and opportunities created from the old plan delivery and we are seeking to build on these as we move forward. This is part of the strengths-based approach we are taking towards our new plan.

Priority One: A PROUD COMMUNITY	
What we set out to do	What we Achieved
<ul style="list-style-type: none"> • Expansion of the Jubilation Centre with potential to become self-sustaining with Community Cafe, Consultation rooms, Training and activities room. General refurbishment and improvement of facilities. • Work on getting funding for an all-weather football pitch. • Enhancing changing rooms at Moor Lane to create a local meeting room with kitchen • Centre Manager to cover both sites until there is sufficient income for this role to become self-sustaining. • Eastcotts Road Open Space - develop a plan to improve this open space. First year would be to produce a design. Big Local k to procure joint funding. • Continue the clean-up programme of 8 mornings a year, throughout this plan. 	<ul style="list-style-type: none"> • Most activity on this part of the plan took place in 2018/19 before Covid-19 hit. • The Jubilation centre plans did not go ahead because the centre closed due to Covid-19 before the plans could progress although the Big Local was in discussion with a potential partner to run the centre. • Moor Lane development discussions came to a halt when the Council refused permission. • Work at Eastcotts Road went ahead to clear the waste area to allow dog walking. • The clean-ups continued throughout 2019 but stopped in 2020 because of Covid-19. • Play equipment was repainted at Faraday Square play park and lots of planting was carried out at Lancaster Road which all died.
<p>Challenges/Opportunities:</p> <p>Although the Jubilation Centre closed for a significant period it is now reopening and there are opportunities to reengage with the council and other partners /stakeholders around the sustainability and use of the centre. Moor Lane changing rooms are no longer viable for permanent creation of a community facility because of intended Council development in the area – although this does not preclude “meanwhile use” and pop-up activity to prevent planning blight.</p> <p>Planting requires volunteers to look after the areas and this was a problem during the pandemic. The council and Bedfordshire Pilgrims Housing grounds maintenance contracts are mowing only- which destroys any planting. There are opportunities to work together with Bedfordshire Pilgrims to resolve this and the potential for any tenants and residents' associations to join in with the proposed community environmental group.</p> <p>Cleans-up although having great results are unsustainable and in their current form do not provide any long-term solution to the problem of rubbish dumping and fly-tipping.</p>	

Priority Two: A SAFER COMMUNITY	
What we set out to do	What we Achieved
<ul style="list-style-type: none"> • Big Local purchased a CCTV camera which is looked after by the community safety team. • Fund outreach workers for the area to tackle Homelessness, Drugs, Youth Gangs. • Training and workshops on Knife Crime, Gangs and Drugs. • Local Knife Amnesty or the strategic placing of Knife Bins in the area. 	<ul style="list-style-type: none"> • The camera was used to deter fly tipping and Big Local is contacted every few months to see if there are any hotspots needing monitoring.
<p>Challenges/Opportunities:</p> <p>There are opportunities to work more closely with the community safety teams on prevention and positive activities. Many of the requirements around safety were requests for funding – outreach workers to tackle the entrenched problems of homelessness which is largely down to government policy is unsustainable. The knife amnesty has been put forward in the new plan.</p>	

Priority Three: A HAPPY AND ACTIVE COMMUNITY	
What we set out to do	What we Achieved
<ul style="list-style-type: none"> • Community events – outdoor cinema, dog show, Eid, Halloween celebrations • Coffee Pot independent group • Walking group – developed for with mobility issues and feeling isolated • Friendship benches were installed at Lancaster Avenue • Day trips • Support for local events 	<ul style="list-style-type: none"> • Most activity on this part of the plan took place in 2018/19 before Covid-19 hit. • Very successful Eid event was run and 2 open air cinema events with 200 + people attending. • Walking group continued throughout Covid-19. • Sweets provided for the Junior Park Run. • One of the benches at Lancaster Ave was stolen. • 30 people took part in the online games run by Big Local. • Diabetes and keep fit groups were funded for 8 weeks to re-engage people successfully. • Summer activities with XP events 2021- very well received and attended.
<p>Challenges/Opportunities:</p> <p>Re-engaging the community into wellbeing activities and sustaining them. An opportunity would be to have some discussions with Public Health given the disproportionate effect of Covid-19 in the Big Local area.</p>	

Priority Four: A CARING COMMUNITY	
What we set out to do	What we Achieved
<ul style="list-style-type: none"> • Befriending. • Young Carers – funding transport for young carers to take breaks and attend social events. 	<ul style="list-style-type: none"> • Coffee pot meetings were established and continued. • Walking group for people who were isolated. • Christmas Food Hampers for 22 households. • Food parcels for 300 people. • Commissioned the QPCO Intervention Officers to reach out into diverse communities in KCBL area.
<p>Challenges/Opportunities:</p> <p>Many activities ceased during Covid-19. Challenge of the intervention officers around monitoring activity in Kingsbrook and Cauldwell Big Local area specifically.</p>	

Priority Five: TRAINING, EMPLOYMENT & WELFARE	
What we set out to do	What we Achieved
<ul style="list-style-type: none"> • 'Training Bursary Fund' to enable local residents to access vocational training and education with a maximum grant of £1,000 per person. • 'Back to Work' training for residents in our area. • Welfare Rights support for residents. • English Language Lessons. 	<ul style="list-style-type: none"> • There was lower than expected uptake of the training bursary.
<p>Challenges/Opportunities:</p> <p>Marketing of the bursaries and associated criteria was limited. Opportunities for English as a Second Language learning for Eastern European, African and Asian people.</p>	

Priority Six: INVESTING IN CHILDREN & YOUNG PEOPLE	
What we set out to do	What we Achieved
<ul style="list-style-type: none"> • Summer holiday activities. • Swimming Lessons. • Water Play. • Physical activity. 	<ul style="list-style-type: none"> • Invested in Town Turnover – Youth Voices involved 73 Young people produced film / carried out several workshops. • Weeks activities at Bunyan centre. • Summer holiday play scheme 2019 (52 attended).
<p>Challenges/Opportunities:</p> <p>Opportunity to follow up what young people have said – important to feed back to them.</p>	



5. METHODOLOGY

It is our job to produce a plan that reflects and embraces the needs and aspirations of as wide a group of residents as possible while embodying the values and aims of Kingsbrook and Cauldwell Big Local Partnership.

The main principle underpinning our approach to the development of this is the ethos that the outcome of any planning process should be jointly owned by all those involved. The Kingsbrook and Cauldwell Big Local Partnership recognises that planning for a community must involve a wide range of people from residents, stakeholders and local organisations. Ultimately though, the co-production of the resulting plan is the responsibility of the Kingsbrook and Cauldwell Big Local partnership.

Community Consultation

Because of the pandemic in the period leading up to the Summer of 2021, much of our community engagement as a partnership had been reduced. To facilitate the new plan, we decided to setup a several community engagement activities across the parks in the Kingsbrook and Cauldwell area which could act as a vehicle for our community consultation. Our aim was to consult with people about their concerns, aspirations and priorities for the area, we wanted to facilitate a wide range of one-to-one and small group open conversations about the kind of things people valued in their area and what Kingsbrook and Cauldwell Big Local could do to make it even better. To make this happen we contracted a specialist events company called XPG to undertake family activities across our parks and open spaces, these included "Family Olympics", "Football Targets" and "Agent Hunter Experience". The aim of these events was to engage as wide a range of families and young people as possible. We piggy backed our conversations onto the entertainment activities during the summer. The ideas from that consultation and engagement would then be fed directly into the planning process.



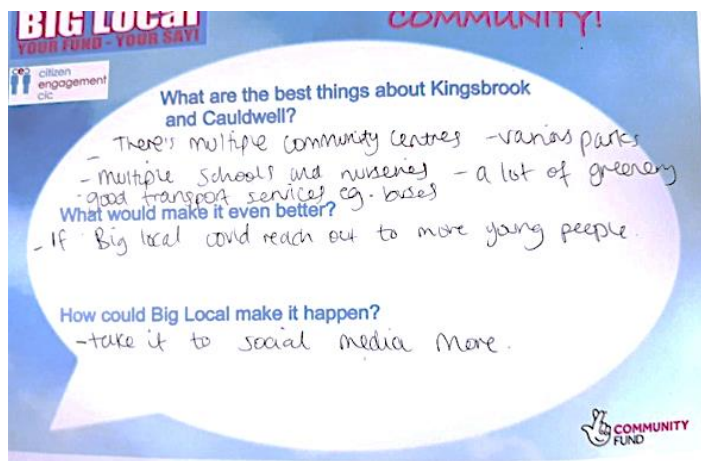
Alongside these we engaged with other community activities such as the park walks and keep fit programmes and we commissioned Youth Voices to engage with young people as part of the Town Turnover project: https://instagram.com/thetownturnover?utm_medium=copy_link



In tandem with engagement events and activities, Citizen Engagement CIC, who were steering the plan writing process, trained 4 members of the partnership and the project coordinator, as community researchers. They were trained in appreciative community engagement approaches which would enable them to undertake the consultation alongside Citizen Engagement CIC. Together we developed an interactive set of open questions which we used to enter into conversations and consult with the community at events and get-togethers throughout the Summer and early Autumn of 2021.

The consultation was supported by an interactive postcard/ questionnaire with questions about people's priorities for the area that could either be filled in by the community researcher as part of a conversation or could be filled in independently by residents attending events. The consultation was also run as an online questionnaire and posted on our social media and website.

As a result of the consultation, we had 168 completed post cards, each of which represented a conversation or an interaction with a community researcher or with an activity. Given that many of the postcards were filled-in as part of conversations with small groups or families, the numbers of people involved in the consultation numbered many more than the 168 completed cards. We asked all respondents to identify themselves through postcode and age and so it was possible to make an analysis, not only of the ideas, priorities and aspirations outlined on the cards, but also of the demographics of the respondents.



Initial findings were cross-checked with our community researchers' reflections and based on the results and further discussion, together we developed a range of themes for further discussion at a community assembly held in October 2021.

The purpose of the assembly was to verify the results so far, by cross checking that they matched the experiences and ideas of those people attending and to find out about the kind of things that people wanted as well as ideas about the way priorities could best be implemented.

Citizen Engagement CIC trained our community researchers in a technique called "World Café" which is a method of facilitating and recording discussion in informal groups.



We also commissioned Scarlet Design to make banners of the findings so far which would provide a framework for discussions at the tables and could be used later as a tool for monitoring against objectives.

COMMUNITY

You told us that your community, its diversity and its people were the best things about Kingsbrook and Cauldwell. You thought that the best way to build on this was by...

- 1 Opening and supporting community centres.
- 2 Bringing people together for shared activities, community events and celebrations.
- 3 Learning together, supporting families – including age-appropriate family activities, children's play activities and holiday schemes.
- 4 Creating safe spaces for people of all ages to meet.
- 5 Working together to make sure that people from different backgrounds feel included.

THE ENVIRONMENT

You told us that you value the environment and natural spaces of Kingsbrook and Cauldwell. You thought that the best way to build on this is by...

- 1 Planting trees and wild flower meadows.
- 2 Improving the look of our streets with planters, benches and seating, and tidying up shop frontages.
- 3 Reducing speeding to improve air quality and safety.
- 4 Thinking about how we could work together to tackle climate change.
- 5 Reducing the amount of litter, fly tipping and rubbish in the area.

KINGSBROOK & CAULDWELL BIG LOCAL

YOUR FUND YOUR SAY!

This summer we have been collecting your views about priorities for your area. You have spoken. We have listened. Now we would like to hear your feedback on what we found out.

POP IN & TALK TO US ON MONDAY 18TH OCTOBER
At the Jubilation Centre, Jubilee Park, Moulton Avenue, MK42 0JB.

- 11am-3pm with tea, coffee, cake & served buffet lunch
- 5pm-8pm with tea, coffee, biscuits & served buffet tea

Help us decide how to invest £700,000 to make Kingsbrook and Cauldwell an even better place.
For more information 07939 934 687

FUTURE GENERATIONS

You told us that young people were one of the greatest assets of Kingsbrook and Cauldwell. You thought that the best way to build on this is by...

- 1 Opening youth centres or youth spaces within community centres.
- 2 Providing Youth Leaders and led activities for young people.
- 3 Tackling bullying behaviour and the perception of gangs and young people as anti-social.
- 4 Supporting and investing in young people to lead on activities and provision for themselves.
- 5 Developing after-school activities, apprenticeships and sports clubs.

PARKS & GREEN SPACES

You told us that you value the parks and green spaces in Kingsbrook and Cauldwell. You thought that the best way to build on this is by...

- 1 Improving the equipment and the facilities in all parks - Jubilee, Faraday and Moor Lane Parks.
- 2 Providing clean public toilets in the parks.
- 3 Providing a new park play with a water play area at Moor Lane Park.
- 4 Providing a café and drinking water at Jubilee Park.
- 5 Providing somewhere to sit with benches and seating areas in all the parks.

Scarlet Design were also commissioned to produce visual minutes of the day which took shape as the day developed and provided a concrete reference for the conversations that were taking place throughout the day. The finished visual minute is reproduced in full on page 33 of the plan.



The Community Assembly was a huge success with about 100 people attending throughout the day including partnership members and community researchers, as well as community members from all backgrounds, ages and walks of life. The outcome of the event along with the findings from the community consultation provide the basis for many of the findings referred to in this plan.

Stakeholder Consultation

Alongside the community consultation, we scoped a range of key stake holders, partner organisations and potential partner organisations which Citizen Engagement CIC interviewed about their involvement and potential involvement in Kingsbrook and Cauldwell Big Local.

Some of these were organisations that Kingsbrook and Cauldwell Big Local had not interacted with before, such as Bedford Creative Arts, who were very keen to get involved and had some ideas about what they could do, while some were long time fellow travellers such as Bedfordshire Pilgrims Housing Association (the largest social landlord in the area) who were keen to continue to offer support and to think how this support could be articulated. We also talked to the Police and various council officers as well as involving local councillors. This stakeholder consultation helped us frame some of the ways that the community's ideas could be taken forward. It helped us to think carefully about how we could collaborate and work together and some of the partnerships we could make to bring the plan to fruition.

Partnership Development

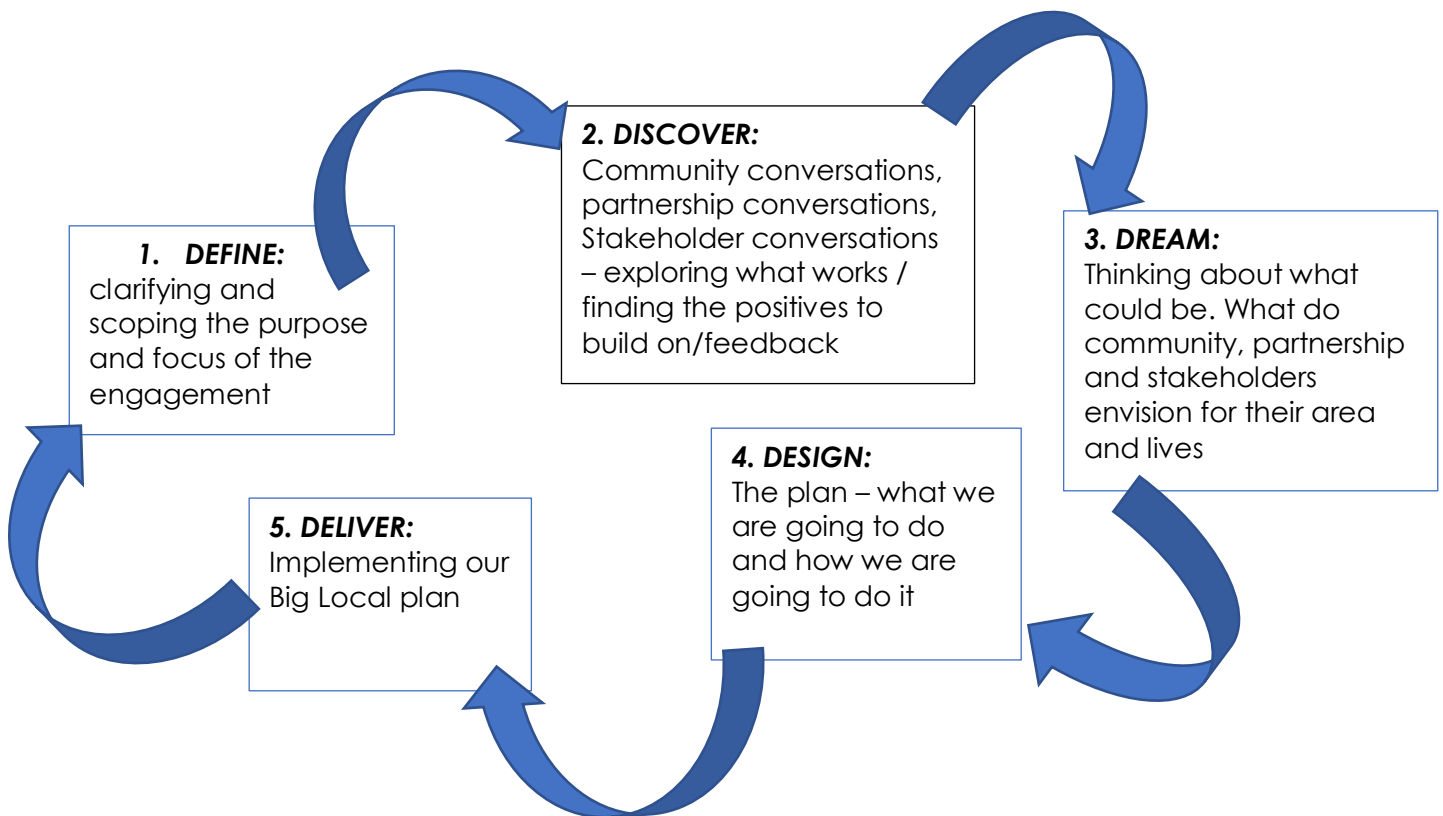
At the beginning of the plan development process in Summer 2021, not only had our level of community engagement reduced but also the Partnership



activity itself had been significantly affected, largely because of the Pandemic. Some long-time members had stepped back from the day-to-day partnership work and we had lost several members including the long-time chair. We saw the development of the new plan as an opportunity to re-engage with our existing partnership and to recruit new members. Local Trust appointed an interim chair and four of our partnership members volunteered to be community researchers, to work alongside Citizen Engagement CIC as part of the consultation. The full partnership was involved during the process, establishing the foundations for the new plan and making key decisions about it, prioritising projects and establishing themes, writing the costed vision and the legacy statement, as well as action-planning and developing the budget. This was done through on-line meetings, one-to-one interviews, and regular updates.

Our consultation methodology is a continuous process and is based on the 5D Cycle of Appreciative Inquiry. Although our methodology resulted in what we think is an excellent plan and an engaged and active Partnership group, the planning process does not finish with the production of the plan. We will keep reviewing the plan as part of our partnership activity and revising it where necessary. We will also continue with the process of community engagement and consultation to ensure that our plan continues to meet the aspirations and needs of the Kingsbrook and Cauldwell residents for the duration of the plan and beyond.

Our Model

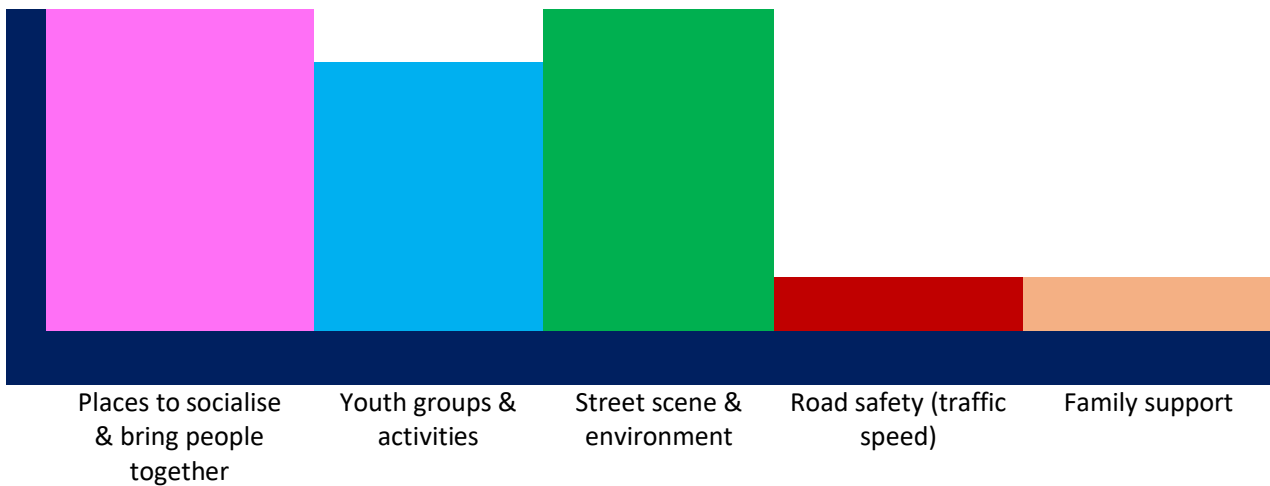


6. RESULTS OF CONSULTATION AND CONVERSATIONS

The full analysis of the consultation conversations is shown below. The results were broken down by age group as the numbers of respondents in each age groups were not evenly balanced and therefore affected the results if expressed overall. These results underpin the generation of priorities for the plan and are expressed as a percentage of the responses by age to the question:

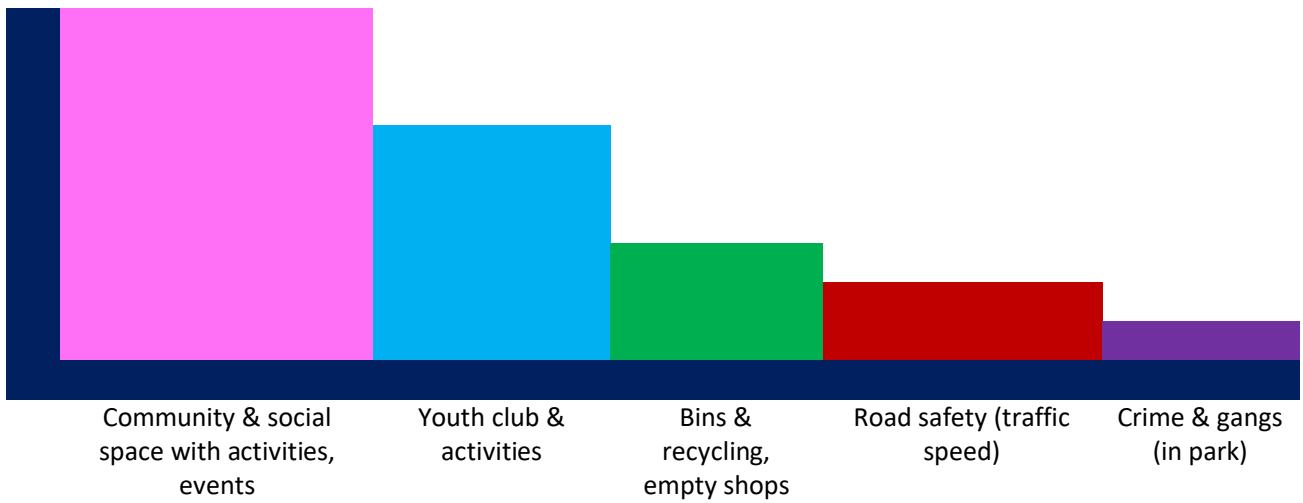
“What would Make Kingsbrook and Cauldwell a better place?”

Over 60s



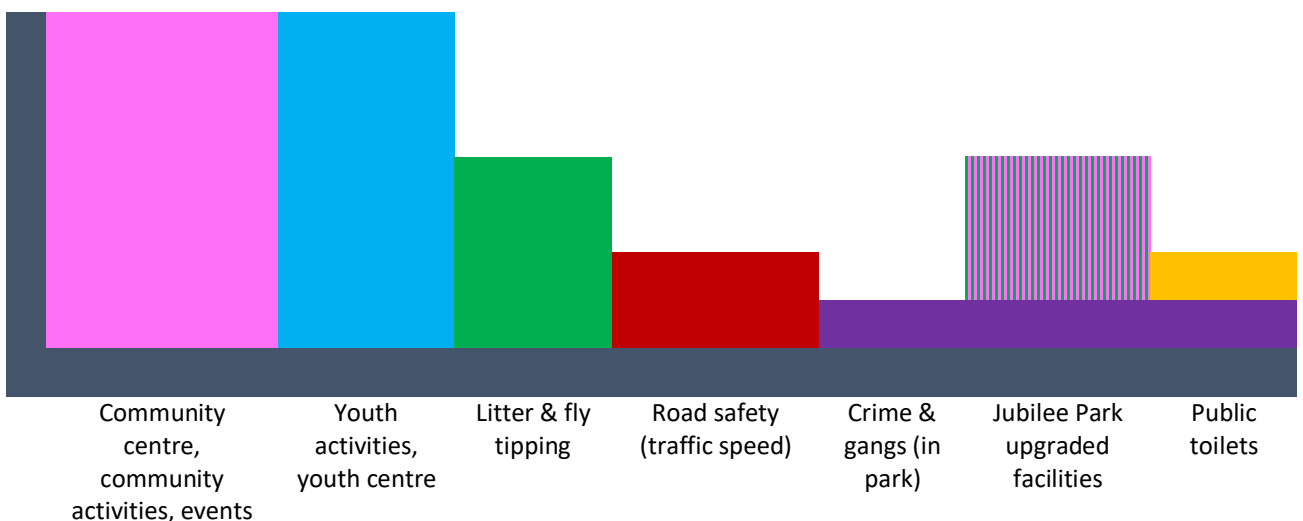
- Most important to people in the over 60s age group were safe places to socialise and do activities where they could meet people from all communities and appreciate diversity. This had much to do with how isolated older people had felt during lock down but also the aspiration of older people from diverse ethnic backgrounds to come together with each other and the majority population
- Street scene and the environment were also a big priority for this age group with issues about bulk collections, litter and potholes in the roads. Included here is the mention of more benches to enable older people to rest when out walking.
- Older people were very keen on seeing something for the youth and youth groups and activities featured as one of the priorities for the over 60s.

46 to 60s



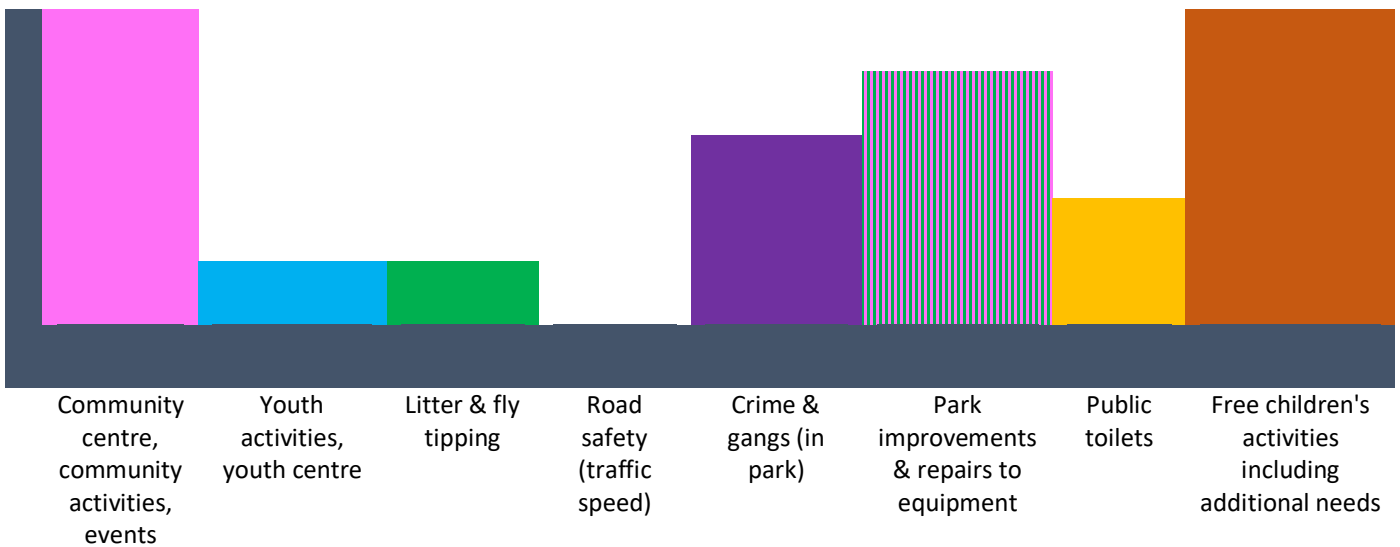
- Community and places to socialise came out top for the 46 to 60s - these included suggestions about better use of the Faraday Community centre with activities particularly for lonely and isolated older people but also offering language learning.
- Concern for the youth of the area also featured highly with suggestions for a youth club and associated activities including better play space for younger children.
- The environment featured with bins and recycling being of more concern with the mention of closed-down shops and the need for better retail frontages and selection.
- Crime and Gangs were mentioned in relation to Jubilee Park.

36 to 45



- For people in the 36-to-45-year age group, a place for community activities and community projects, learning opportunities and groups was the top priority. Specifically mentioned were whole community fun activities, women's group, baby groups, learning and social opportunities, café, indoor activities in winter and activities for older people.
- Youth activities, youth club and centre featured highly too, with many of the conversations about the community centre and Jubilee Park also being about youth and how the centre and park space could be used.
- Jubilee Park itself was a main topic for this age group with many suggestions about upgrading worn out facilities, better lighting, a water refill station, benches for people to sit on and an improved children's play area.
- Public toilets were put forward as part of the suggested upgrade.
- Crime showed again as a feature for Jubilee Park.

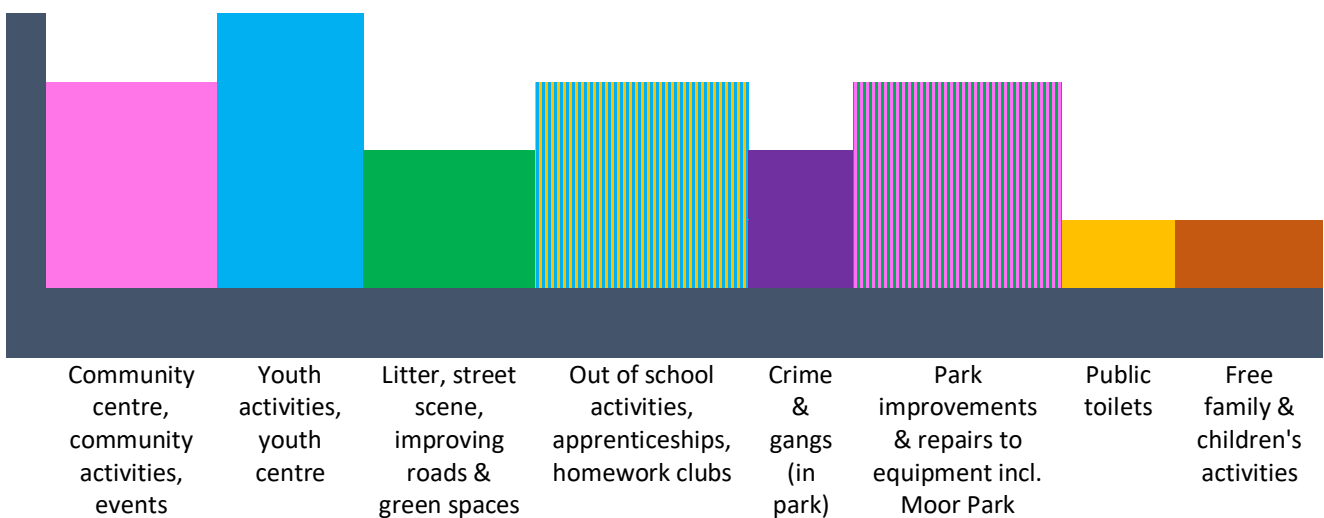
26 to 35



- This age group would largely comprise people of parenting age and so children and their activity needs, including those with additional needs was reflected highly in the response. Free and funded activities for families and children who could not afford to pay for room hire of activities, showed as the shared highest priority with community centres and community activities.
- The priority of refurbishing and supporting community hubs was identified across 3 sites - Jubilation Centre, Faraday Centre and Moor Lane. It included learning, health and wellbeing and bringing people together from diverse communities. The need for support for the people running the centres was also not lost on those proposing the reopening of them.

- Although youth activities featured less prominently the improvements to the park and repairs to equipment referenced quite strongly the use of the parks by the teenagers and young people. When viewed as part of the same issue this increases the priority for youth activity.
- Crime and Gangs in the park again featured but this age group had suggestions for more police patrols and activities, better lighting, targeted and led youth activity and CCTV.

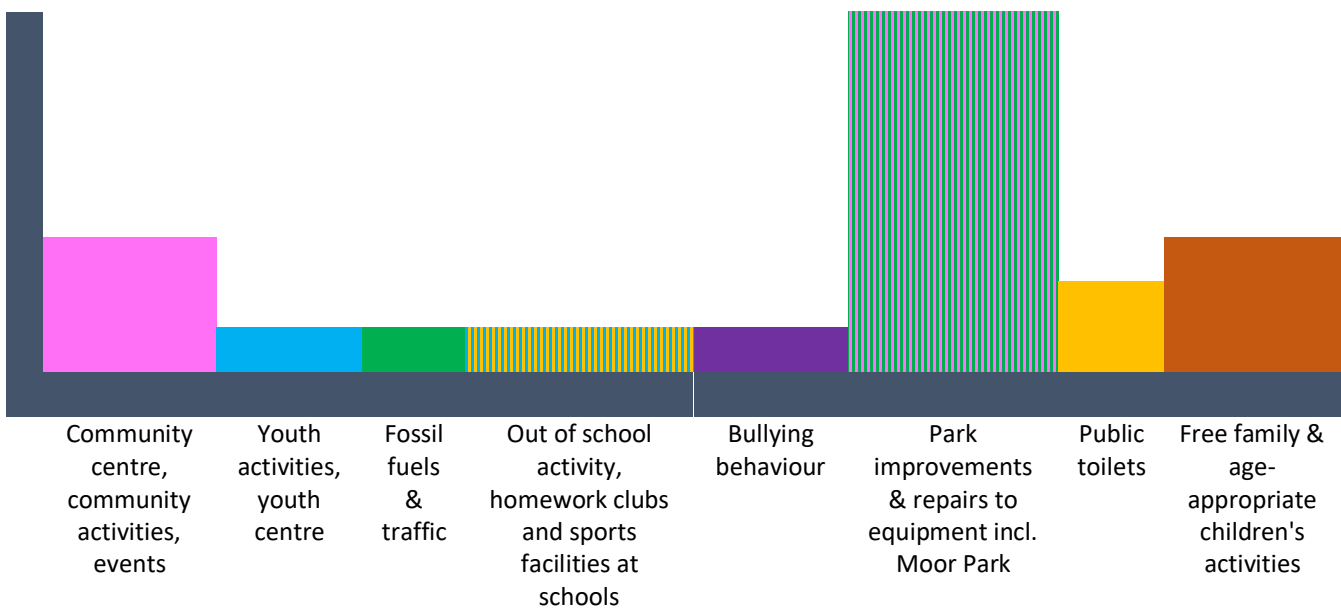
16 to 25s



- For this group youth activities and a youth centre and repairs to the parks and equipment were the top priority. The equipment in the park was said to be shoddy, broken and requiring extension, lighting, fencing and painting.
- The need for indoor activities for the winter was suggested.
- Interestingly quite a few young people mentioned the need for out of school educational activity and apprenticeships. The young people we talked to told us the local academy has stopped vocational and practical courses and is concentrating on academic sciences because of government policy. The aspirations of the young men we spoke to was about trades such as carpentry and bricklaying, kitchen-fitting and plastering.
- Community centres, community activities and events featured highly as a priority for this age group with people mentioning the need for bringing diverse cultures together and larger community events for everyone. There was also talk of sharing community space between young and old.

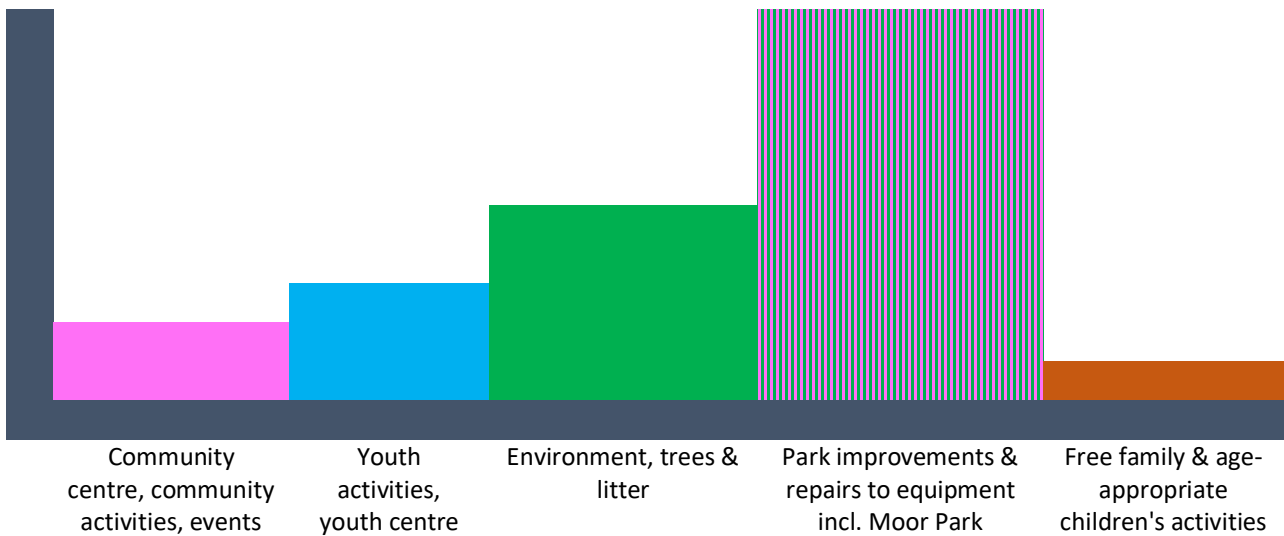
- Free family and children's activities featured as part of the community centre and park activities and the need for public toilets was emphasised.
- Street scene and enhancing the green environment brought a lot of ideas for tree planting, encouraging shop owners to clean up round their frontages, street planters on Elstowe, London and Amptil Roads.
- Crime was mentioned and for the first-time violence was specifically mentioned with suggestions for better lighting and diversionary activity and more police.

10 to 15s



- As expected, this age group were concerned with the activities relevant to their group and so repairs and enhancement of existing park facilities came out as a top priority. At Moor Lane this was about creating a new children's park with water play which would enable children's play separate from the bigger kids.
- There was a demand for age-appropriate, led-activities. Young people didn't mention crime specifically but referred to bullying and threatening behaviour.
- For this age group, youth activities and youth clubs had a lower priority and were on a par with enhanced facilities at schools and after school activity.
- Use of fossil fuels and volume of traffic, the environment and trees were emphasised in relation to the environment.
- Clean public toilets were said to be a must.

Under 10s



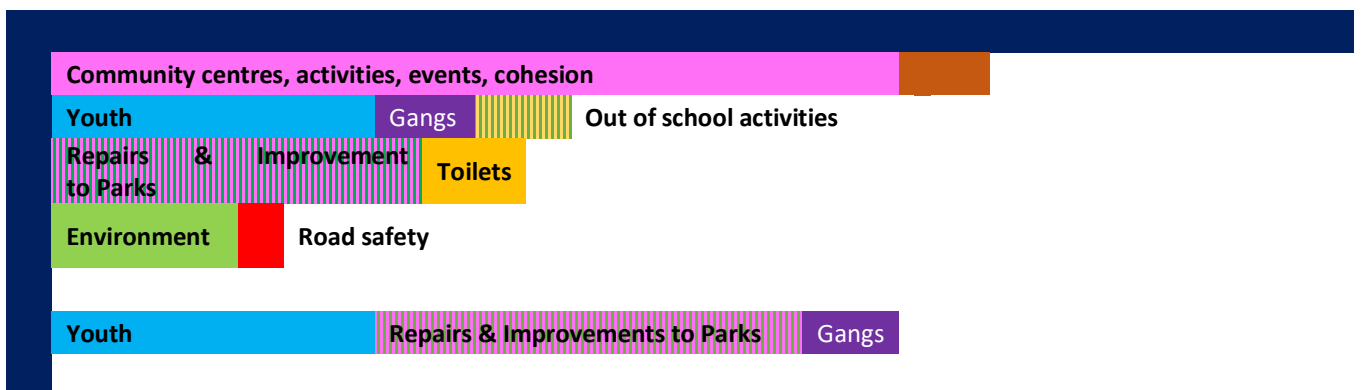
- These responses were slightly trickier to categorise. For example, as they did not necessarily have the extent of experience of other activities that other age groups had, "playing out" was a main activity of this age group.
- Some showed concern for older people and bringing diverse people together and these were categorised with community activities.
- There was a big demand for the continued events and activities that had been provided by XPG Events during the holidays and the children spoke of their enjoyment of this but also of the need for " bigger kids playground" to reduce friction and keep the big ones separate.
- It was interesting to note that the concern for the environment and the trees was the second top priority in this age group on a par with the over 60s although for different reasons.

Grouping the Data

Grouping the data gave us different ways of looking at the issues and of thinking about how we could build on the strengths identified. There were several different ways and variations in which the overall data and the categories could be grouped in terms of emerging plan priorities.

The illustration shows grouping by total responses in different ways. For example, if we looked at Future Generations this could include Youth, Out of School Activities and Family and Children's activities. Gangs and bullying were grouped with Youth /Future Generations because not only did the young people themselves identify this in the conversations, as an issue for them but also in the further Town Turnover workshops.

Similarly, repairs and improvement to park equipment could be said to impact on youth. However, as the park was used by multiple generations, it made more sense to group it elsewhere.



Priorities

The data when grouped, gave us 4 main priorities of

1. Community
2. Future Generations
3. Parks and Green Spaces
4. Environment

Under these priorities, we were able to identify key potential actions to enable these priorities to be delivered by the partnership. These were then brought together for testing and further ideas generation at a Community Assembly event as described in the methodology.

The visual minutes shown below captured the essence of the ideas generated and confirmed that members of the community were largely in agreement with the findings of the research conversations. The assembly added more information around the use of green spaces and the aspirations of the younger generation for more trees to climb and as part of contributing to fresher air.



Stakeholders

As part of our asset mapping of the community and the activity and interests taking place, we talked to a range of stakeholders who could potentially align their work and budgets to that of Big Local and increase the opportunities to work together to achieve the Kingsbrook and Cauldwell Big Local plan priorities.

We spoke to community and voluntary organisations, the Police, the Council (various departments) and the social housing landlord. Unfortunately, we were not able to have a conversation with the Academies' Trust. Opportunities are listed as described in the conversation held.

The conversations overall showed tremendous support for the work of Big Local in the area and lots of opportunities for joint working, particularly around parks and environment, community engagement, young people and families, sports, arts, events, growing and community safety.

The summary of conversations and the identified opportunities is shown below:

STAKEHOLDER	OPPORTUNITIES OFFERED
Bedford CVS: Locally Trusted Organisation/ Support to voluntary sector	<ul style="list-style-type: none"> • Host for employment and financial services for KCBL. • Future support to develop legacy organisation. • Support for commissioning. • Continue as LTO.
Bedfordshire Pilgrims HA: Local social Housing provider	<ul style="list-style-type: none"> • Sees potential to involve residents around community safety, and environment. • Can link projects to residents. • Can support with communications and publicity.
Bedford Police: Crime Reduction Unit	<ul style="list-style-type: none"> • Would welcome closer working relationship with KCBL. • Support officers to work on Big Local initiatives and events. • Links to VERA team around violence and exploitation. • Links to Bosun Team around knife crime. Would like to see multi-agency initiatives for crime and safety particularly focussed on young people.
Adolescent Response Team (ART) :Multiagency team focussing on early intervention	<ul style="list-style-type: none"> • Welcome closer working relationship. • Initiative in Jubilee Park to support young people with Groundwork. • Work with whole families. • Work to identify a strategy in partnership to work with young people in and around Jubilee Park.

STAKEHOLDER	OPPORTUNITIES OFFERED
<p>Bedford Creative Arts: Not for Profit Community arts Organisation through Arts Council</p>	<ul style="list-style-type: none"> • Would like to work within Kingsbrook and Cauldwell as development focus. • Development work with local groups to identify a project/s to seek external funding. • Interested in work in Jubilee Park towards festivals, environmental and projects, etc.
<p>Bedford Borough Council: Community Safety</p>	<ul style="list-style-type: none"> • Welcome closer working relationship including regular communications. • Access to networks including groundwork, police, and other local authority agencies e.g., early help team, Bosun Team, ART etc. • Broker for CCTV initiatives. • Interested in joint strategy for supporting vulnerable families at risk of domestic violence.
<p>Bedford Borough council: Parks Team</p>	<ul style="list-style-type: none"> • Would welcome closer partnership working. • Interested in supporting work with young people focussing on reducing ASB. • Offers assistance in costing up environmental improvements in parks. • Offers to act as signposting and brokering link to other parts of the park department e.g., events team, planting team etc. • Links to park volunteers and would link them to KCBL projects.
<p>I Learn: Asian Women's Community group</p>	<ul style="list-style-type: none"> • Interested in providing safe space for women, offering pre - ESOL, guest speakers, sewing and cooking etc. • providing ESOL and learning across various ethnic communities in Kingsbrook and Cauldwell - learning activities, diversity and community cohesion.
<p>Mile End Allotments Association</p>	<ul style="list-style-type: none"> • Will be interested to apply for funding to develop more allotment plots for residents. • Interested in developing a festival in partnership to promote growing and healthy eating as well as promoting the mental health aspects of working outdoors. • One of the key projects for this year will be to develop a compost toilet, something they would like to approach Big Local to fund.

STAKEHOLDER	OPPORTUNITIES OFFERED
<p>Harper Trust: Bedford educational charity</p>	<ul style="list-style-type: none"> • Would welcome the involvement of KCBL in the setting up of the new “Bedford giving” organisation, also discussions around the aspirations of the academy chain to set up a young people's centre. • Would appreciate ongoing conversations so that they could link into KCBL projects such as festivals etc – they could for example mobilise young volunteers through the school academy chain. • Particularly want to impact on educational attainment at key stage two which is very low in Bedford area and would welcome KCBL involvement.
<p>Queens Park Community Organisation</p>	<ul style="list-style-type: none"> • Brokerage of relationships around key issues with local authority. • Developing links with schools around out of school activities and accessing school premises for community use. • Points to need for concerted community development especially around advice services and support to groups • Community Intervention Officers providing one to one support for and engagement of vulnerable individuals living in Bedford.
<p>Brazilian Street Games: Community-based sport CIC</p>	<ul style="list-style-type: none"> • Interested in setting up youth club and regular Youth Activity. • Particular interest in Faraday Square and Jubilee Park where they have been working. • Would welcome partnership with KCBL. • Can organise programmes of activity for young people.

7. PARTNERSHIP ASPIRATIONS, OPPORTUNITIES AND CHALLENGES

The ideas from the Community Assembly were brought together with opportunities from stakeholder conversations and the Town Turnover workshop “Meeting of the Minds” held with Young People and interested adults. These were all set in the context of the vision and legacy (below at section 8), giving us a series of challenges and aspirations for the partnership to address to enable the delivery of its action plans and costed vision.

Challenge/ Aspiration	Re-engaging the Community and Partnership Following Covid-19
Opportunity	<ul style="list-style-type: none"> • Building on the Community Researchers programme. • Recruiting more partnership members. • Improving and developing communications and profile of KCBL • Partnership induction process. • Developing a programme of regular community events. • Recruitment drive at events.
Emerging Threads and Cross Cutting Themes	Community engagement / Community cohesion / Reducing Isolation / Community researchers

Challenge/ Aspiration	Increasing Partnership Capacity to Deliver on Plan Priorities
Opportunity	<ul style="list-style-type: none"> • Legacy of partnership connections and abilities. • Recruiting more partnership members with specific skill sets. • Increasing the diversity of the partnership membership. • Developing a commissioning framework. • Brokerage of working relationships and bringing together other partners and community groups/ interested individuals. • Project management. • Task group working.
Emerging Threads and Cross Cutting Themes	Partnership development and training / Communication / Learning and development / Legacy / Sustaining the partnership

Challenge/ Aspiration	Increasing Skills and Capacity of the Community Sector and Individuals to Continue the Work of the Kingsbrook and Cauldwell Big Local after 2026
Opportunity	<ul style="list-style-type: none"> • Training and empowering residents and volunteers to enable delivery of community activities, funding bids, volunteer support and delivery of plan elements. • Employing or contracting a community development worker and bid writer. • Taking advantage of services offered by CVS. • Developing a focused Community development response. • Supporting our community researchers. • Building community development into any commissioned activity or projects.
Emerging Threads and Cross Cutting Themes	Partnership development and support / Training legacy / Community development / Community researchers / Fundraising / Learning / Sustainability

Challenge/ Aspiration	Working with Partners – Joint Working to Deliver Plan Priorities
Opportunity	<ul style="list-style-type: none"> • Developing connections with other providers. Levering stakeholder contributions. Big Local as a convener of partnerships • Building on stakeholder conversations /creating joint task groups around certain elements of the plan/ • Inviting stakeholders to partnership meetings • Aligning funds and projects • Communication
Emerging Threads and Cross Cutting Themes	Partnership development / Joint Interests / Partnership Capacity / Worker Support / Collaboration / Legacy / Environment / Young people / Community engagement / Parks / Crime / Vulnerable People

Challenge/ Aspiration	Inclusion
Opportunity	<ul style="list-style-type: none"> • To build a place where people care for one another and celebrate diversity. • Programme of whole community celebration events, arts programme, bringing people together. • Integrating events so that people with disabilities can take part in Kingsbrook and Cauldwell Big Local. • Re-engaging young people. • Recognising and valuing older people. • Supporting diverse community groups. • Community hub where people can interact and come together. • Mental health activities. • Activities for those with additional needs. • Reducing language barriers.
Emerging Threads and Cross Cutting Themes	<p>Community cohesion and capacity / Children and young people / Older people / People whose first language is not English / Vulnerable families / People with additional needs / People with different cultures and traditions / People with disabilities</p>

Challenge/ Aspiration	Wellbeing of Children and Young People
Opportunity	<ul style="list-style-type: none"> • Working with other partners to meet need, in particular: schools. • Outside the scope of Big Local - continue to try to influence schools through intermediaries (e.g., Harpur Trust / QPCO). • Develop programme of activities with young people • Improve facilities and parks. • Nutrition and health /food banks /community centre activities to support families. • Mobile advice centre.
Emerging Threads and Cross Cutting Themes	<p>Poverty / Education / Impact of Covid-19 / Working in partnership</p>

Challenge/ Aspiration	Communications and Marketing
Opportunity	<ul style="list-style-type: none"> • Communicating the opportunities and information about KCBL to the community, stakeholders, and potential delivery partners. • Bringing potential partners together through meetings. • Commission social media. • Newsletters/ Annual Report. • Plan launch. • Annual assembly to feedback on achievements and progress. • Website and dedicated media support.
Emerging Threads and Cross Cutting Themes	Community Engagement / Information about Kingsbrook and Cauldwell Big Local / All delivery priorities / Partnership capacity / Community engagement

8. VISION AND LEGACY STATEMENT

To develop the Vision and the Legacy Statement, the Partnership members worked with the consultants through a series of 3 workshops with questions designed to enable the formulation of a positive model of the future community of Kingsbrook and Cauldwell and the difference that Big Local would make both during the delivery of its Big Local Plan and for the future. The vision concentrated largely on how the Partnership, using its experience and consultations, envisaged Kingsbrook and Cauldwell would be in the year 2026 and beyond and was used to develop the plan themes, priorities, and the Costed Vision.

The development of the Legacy Statement concentrated more on the difference the plan would make to the community and area, what would be left at the end of the National Lottery funding and how this would happen.

The Legacy and Vision were then further developed to create longer term aims driven by requirements and aspirations identified on the ground in the community and were then linked through the action planning process to form the Costed Vision which is detailed later.

Our Vision

Our new vision was based on the previous vision of “A friendly, happy and safe place where people care about their neighbours and take pride in their community – now and for future generations.”

Kingsbrook and Cauldwell will be a place where people care for one another and appreciate and celebrate diversity.

It will be a place of strong community cohesion where young people are included as leaders of the future and older people are recognised for their experience and contribution.

We will be proud of our beautiful parks and green spaces and the opportunities they provide for us as a community.

Our Legacy

In the partnership discussion about the difference the Big Local partnership wanted to make in Kingsbrook and Cauldwell, the following elements were predominant:

- Community Cohesion – breaking down barriers and celebrating diversity, bringing people together.
- Somewhere local, safe, and accessible for community and youth activities.
- Enhancing green spaces and improving parks.
- Community leadership / training / empowerment / inclusivity working together.
- Legacy of community capacity that can continue Kingsbrook and Cauldwell Big Local into the future.

Specifically for the Area, the People and the Community, the difference the partnership wants to make is:

To be more inclusive, caring for people, places to socialise to reduce isolation and improve mental health. Leaving people behind who are empowered and can run groups and apply for funding. Involved youth. Enhanced environment. People cared for and families supported.

We combined these legacy aspirations into legacy statement to meet the requirements of Local Trust and to help us focus on the elements of the plan which would meet these intentions and aspirations.

KINGSBROOK AND CAULDWELL BIG LOCAL LEGACY STATEMENT

To achieve our vision for Kingsbrook and Cauldwell the difference that we will make through our Big Local is that:

- **People will feel included, involved, and empowered and the barriers to inclusion will be removed.**
- **People will have the skills and aspirations to continue to make a difference through organising projects and activities and through developing their own creative ideas.**
- **People will have access to training and education that will help them to continue to develop.**
- **There will be a safe space to come together in a network of community hubs providing a welcoming space for people to meet, socialise and make things happen.**
- **There will be plenty for young people to do and they will be actively involved as leaders of our future generations in developing activities and opportunities.**
- **People will value their parks and green spaces and will use them for leisure, healthier activities and work together to enhance them and take care of the environment.**
- **Vulnerable people and those in need will be able to access the care and support they need.**
- **The community will actively celebrate the diversity of cultures and generations.**
- **We will have created partnerships and strong relationships with organisations to sustain our achievements into the future.**

Strategic elements required to achieve our legacy



9. STRATEGIC LEGACY INTENTIONS

The challenges and aspirations emerging from the community engagement and consultation together with the legacy intentions of the partnership mean that for the partnership and plan there is some strategic development work required to underpin the plan delivery and ensure the Big Local legacy for Kingsbrook and Cauldwell.

1. Training and Empowering Communities

The partnership expressed that their legacy should continue in the capacity and ability of community groups to fend for themselves in delivering the community activity identified to meet the plan priorities and community needs and aspirations after 2026.

Option/ Ideas for action	Implications and considerations
<p>A: Provide inhouse or contracted community development support by recruiting a Big Local community development worker/ fundraiser.</p>	<ul style="list-style-type: none"> • Decision on job spec., number of days, referral process. • Management arrangements and costs could be prohibitive if the employment route is chosen. • Could be neighbourhood focused.
<p>B: Contract with CVS to provide enhanced support for Kingsbrook and Cauldwell Big Local community groups.</p>	<ul style="list-style-type: none"> • Monitoring to ensure outreach and development is targeted on KCBL and is an enhanced offer to current available service. • Cost. Monitoring. • Development work with individuals to bring them together as a group.
<p>C: Further develop Community Researchers to identify the potential for new community groups to deliver on KCBL priorities, provide support, key potential community groups into the relevant support networks and organisations.</p>	<ul style="list-style-type: none"> • Availability of existing Community Researchers team to take on additional work. • Training and support. • Cost/ Time.
<p>D: Weave community development into commissioned contracts so that contractors work with community groups to build their future capacity.</p>	<ul style="list-style-type: none"> • Gap in brokerage and bringing together potential groups with contractors? Who links the work together? • Continuity and community intelligence. • Limit commissions to contractors who can do Community Development work.

2. Connecting & Building Relationships

The larger elements of community needs identified for the plan such as supporting vulnerable families, addressing poverty, educational attainment and health and wellbeing was acknowledged by the partnership to be beyond their capacity as a Big Local.

The Kingsbrook and Cauldwell Community Researchers could have a role to play in connecting and engaging the community and organisations; the partnership and the LTO have a significant role in brokering relationships with stakeholders who can contribute their resources to shared outcomes for Kingsbrook and Cauldwell

Option/Idea for action	Implications and considerations
<p>A: Broker relationships and task groups to address issues for KCBL jointly with stakeholders where shared resources can make a difference.</p>	<ul style="list-style-type: none"> • List projects important to achieving KCBL outcomes. • Map existing task groups /interests. • Assess where Big Local together with partners can make an impact. • Agree which community groups and stakeholders are partners in which element. • Support for community researchers. • Process development and monitoring.
<p>B: Community researchers/ contracted CDW to connect and engage communities and groups to address issues or contribute to task groups and joint working.</p>	



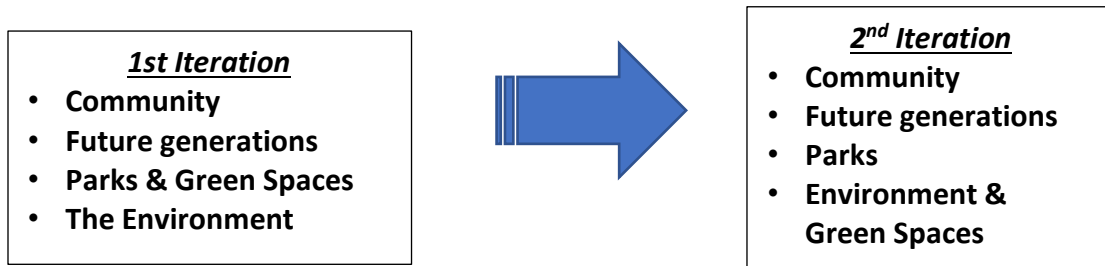
3. Strengthening the Partnership

To enable Kingsbrook and Cauldwell Big Local partnership to be sustained to deliver Kingsbrook and Cauldwell Big Local plan priorities they will require:

- **Partnership action plan** to enable partnership training and development.
- **Framework and staff** to carry out:
 - project management, - strategic brokerage, - communications,
 - community development support for Kingsbrook and Cauldwell Big Local community researchers to develop relationships and continue community engagement,
 - a commissioning and monitoring process.

5. Delivering Priorities

The conversations and consultations resulting in the first set of priorities were modified through the community assembly and stakeholder conversations to Community, Future Generations, Parks, Environment & Green Spaces.



The ideas put forward through the Community Assembly and the community conversations have been listed below under the priority headings and objectives. They were then discussed by the partnership and voted on to establish relative weighting of importance.

Prior to this process other projects and ideas had been put forward by the partnership as part of the previous plan but had not been actioned. These are included with the project ideas to enable prioritisation in the light of the new information gathered for this new plan.

In addition, we became aware of the Council's development plans for Moor Lane and so any aspirations for physical improvements to the Moor Lane Park were removed from the plan projects, this does not of course rule out any meanwhile use or pop-up or outreach activities.

The ideas below were organised by the partnership and fitted into a time frame for delivery using the Delivery Action Plan shown at page numbers 53-61.

COMMUNITY	
<p>Opening and supporting community centres (Moor Lane/ Jubilation/ Faraday & others)</p> <ul style="list-style-type: none"> • Connect the community using community centres • Making the Jubilation centre a hive of activity/ more activities at the Jubilation Centre • Open the Jubilation centre to the community • Café at the Jubilation centre • Refurbish/ running the Jubilation centre • Activities at the Methodist Church e.g., evening youth club, daytime community events, coffee mornings. • Better use of Faraday Centre • Music club at Scot Hall • Community Space at Bedford academy <p>Creating safe spaces for people of all ages to socialise & meet</p> <ul style="list-style-type: none"> • Space for men - community shed project • Women's group • Knife bins for local knife amnesty • Dog awareness scheme for dog owners <p>Learning together, supporting families- including age-appropriate family activities & holiday schemes</p> <ul style="list-style-type: none"> • Welfare rights service/ advocacy & advice centre/mobile pop-up • Coach trips to places of interest for children • Books with no words / story telling • Sharing folk stories from other cultures • Book exchange at the park • Food Hygiene training • Free age-appropriate activities for children & families • Skill share garden club • Cooking with food bag / cook & eat social group • Music lessons for children that are affordable • Parent & Toddlers groups Green Gym classes at Big Local outdoor gyms • Targeted swimming & exercise classes • A befriending scheme 	<p>Bringing people together for shared activities and community events and celebrations</p> <ul style="list-style-type: none"> • Festival to show case local businesses • A task force to make better use of gardens to improve mental health and food production • Jigsaw craft group revitalised • Yoga group/ Tai Chi group • Ladies only activities • Work with Bedford Creative Arts • Singing groups • Day trips • Musical festival • Shared community space between young and old • Community events e.g., Eid, Halloween, dog show, outdoor cinema <p>Working together to make sure that people from different backgrounds, ages & abilities are included</p> <ul style="list-style-type: none"> • More support to integrate people with disabilities • Intercultural activities group/ Bring diverse cultures together • Whole community fun activities • Appreciating diversity through activities • English classes & ESOL for mixed ability groups • More activities for older people • More culturally appropriate information about events and Big Local activities • Intergenerational living history film • Good neighbour scheme • Sports activities & training for older people • Making sure provision caters for children with disabilities & additional needs • ESOL and pre-ESOL classes <p>Increasing the skills & capacity of the community & individuals to continue the work of Big Local after 2026</p> <ul style="list-style-type: none"> • Seed funding & support for people to be able to formalise themselves as a group locally • Community Development support

FUTURE GENERATIONS

Opening youth centres or youth space within community centres

- Youth club with activities
- A dedicated youth space
- Youth sessions at Jubilation centre / other centres

Providing Youth Leaders and led activities for young people

- Homework clubs
- Art club for young people
- Young people's clubs for primary age
- half terms holiday activities
- Fun events for young people
- Sports activities & training for young people
- Summer activities for young people

Tackling bullying behaviour & the perception of gangs, & young people as anti-social

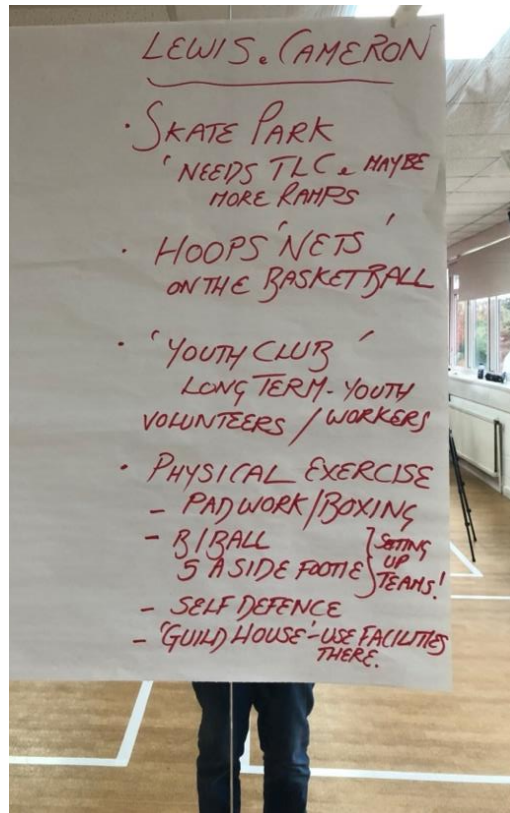
- Using other objectives (2&4) in this priority to help to achieve
- Behavioural programmes (suggested by Town Turnover workshop)

Supporting and investing in young people to lead on activities and provision for themselves

- Skating festival
- Social media activities
- Creative workshops
- Hiring young people as leaders of activity
- Set up Young Advisors group
- Dreamscape network
- Opportunities to meet mentors with life skills
- Intergenerational project
- Young people's mental health training

Developing after-school activities, apprenticeships, and sports clubs

- Informal education group activities
- Healthy eating boot camp classes
- Cricket facilities
- More gyms
- More sports facilities for young people
- Free sports centre (could be subsidised by post code)
- Life skill sessions
- Support for job applications & university applications
- Other pathways to employment
- After-school activities



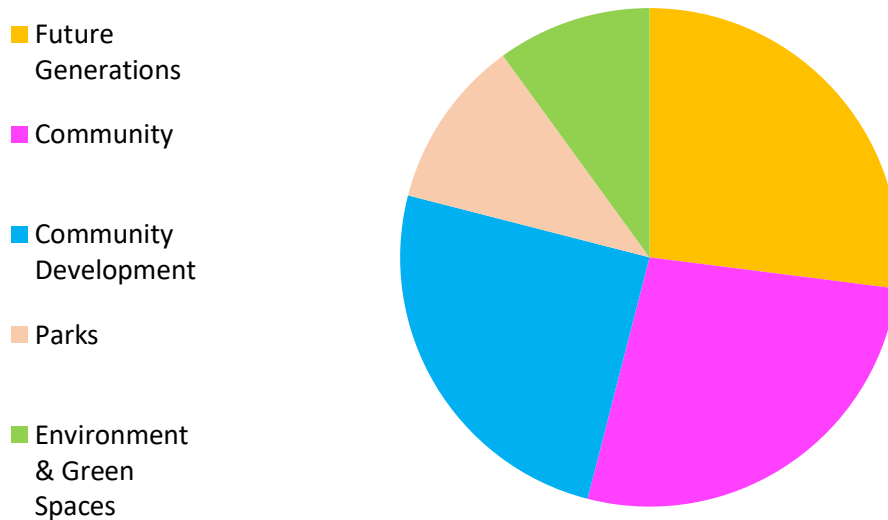
PARKS	ENVIRONMENT & GREEN SPACES
<p>Upgrading & repairing the equipment and facilities in all parks</p> <ul style="list-style-type: none"> • Improve netball & football facilities • Provide café & drinking water at Jubilee Park • Put nets in football goals • Monkey bars on the playground • Improve equipment & facilities • More equipment for children & Young people • More bins next to tables & benches • More dog poo bins • Invest in more staff at Jubilee Park • Develop Food initiative in Jubilee Park • A toddler gym • An AstroTurf pitch • Improve them all and the skatepark with the involvement of young people • Use trees to improve play activities e.g., tree houses • Trees that you can climb • Bike maintenance at the Moor Lane – link to BMX track – could develop as a pop-up social enterprise or cycling scheme/ Sustrans/ Cycling UK • Friends of the Park group <p>Providing clean public toilets in all parks</p> <ul style="list-style-type: none"> • Making decent toilets available in all parks <p>Somewhere to sit with benches & seating in all parks</p> <ul style="list-style-type: none"> • Benches for older people • Youth Shelter <p>Recognise different areas for different activities</p> <ul style="list-style-type: none"> • Create zoned areas • Create a designated picnic area • An area for older people to chill out in • Sensory garden at Jubilee Park • Play space for younger children <p>Safety & security in the parks</p> <ul style="list-style-type: none"> • More & better lighting in the parks including the skateboard parks • Secure shed/lockup for bikes & motorbikes • More /permanent CCTV cameras at Jubilee Park 	<p>Reducing the amount of litter, fly tipping and rubbish in the area</p> <ul style="list-style-type: none"> • Ad hoc litter picks • Develop campaign for community clean ups/ education about litter/ community organising / council bulk rubbish removal • More & permanent CCTV in Cauldwell area to catch fly-tippers /work with Council to improve CCTV coverage <p>Planting trees and wildflower meadows/ Community growing</p> <ul style="list-style-type: none"> • Annual Tree festival (Jubilee Park – but could be wider) • Forest school project – Shackleton School • Tree planting in Eastcotts • Community grow project with Allotments society • Community orchard with fruit bushes etc • Create a community garden from the Bowls green • A community garden club • Outdoor spaces for informal learning • Invest in a park in Cauldwell area • A green space off London Road • Involve schools in the allotments • Use wasteland parallel to East Cotts Road • Sensory garden off Lancaster Ave <p>Improving the look of our streets with planters, benches, seating and tidying shop frontages</p> <ul style="list-style-type: none"> • Plant more trees and raised beds in public areas • Better retail offer • Improve shop frontages • Mend potholes • Measures to prevent parking on the pavement <p>Working together to tackle climate change</p> <ul style="list-style-type: none"> • Outdoor spaces for informal learning • More recycling points • Solar Panels on the Jubilee Centre • Tree trail with art education • Reducing Speeding to improve air quality & safety- Community Concern speeding scheme

10. BUDGETING

After the order of priorities was decided the budget was then apportioned according to the priorities and the votes cast. This gave us:

Priorities	Proportion according to vote
Community	27%
Community Development	25%
Future Generations	27%
Parks	11%
Environment & Green Spaces	10%

Relative Priority of Objectives



This apportionment of voting is not unexpected when considering the priorities flagged up by the community consultation together with the ownership/responsibility of some priorities by other agencies for example Parks, Environment and Green Spaces where arguably the greater stakeholders are the Council. Working together with the council, community groups and external funders the Big Local funds act more as leverage, project priming or incidental costs.

To this we added the Partnership running and staffing costs and included a nominal sum for marketing and communications. Marketing and communications are specifically linked to the plan priorities and the work of the partnership. There is room in the budget for website development, a social media strategy, advertising posters and annual report/ newsletter.

We also made provision for a grants programme, targeted more specifically at innovation to encourage entrepreneurial thinking, new businesses, climate change initiatives etc.

Other grants could be made available under the priority categories depending on whether they fit with that priority.

Finances and Costed Vision

The figures we are working to are:

Amount remaining in Big Local Grant for final plan = **£561,466**

Top slice for

Partnership running costs, staffing including on costs = £171,815

Fundraiser =£4000

Marcoms = £9500

Ideas & Innovation Fund grants = £24,000

Total Top slice = £209315

Available for Plan Projects
(Including Community capacity/development) = **£352,151**

Community = £ 95,081

Community Development = £ 88,037

Future Generations = £ 95,081

Parks = £ 38,737

Environment &
Green Spaces = £ 35,215

11. COSTED VISION

	Year 7		Year 8		Year 9		Year 10		Total per Priority
PRIORITY	Apr- Sept 2022	Oct-Mar 2022/3	Apr- Sept 2023	Oct-Mar 2023/4	Apr- Sept 2024	Oct-Mar 2024/5	Apr- Sept 2025	Oct-Mar 2025/6	
PAYMENTS £									
Partnership, travel & running costs, staffing incl. on costs	20,632.50	20,632.50	21,181	21,181	21,746	21,746	22,348	22,348	171, 815
Notes: Assumes yearly increase at 3%, staff support over transition, redundancy costs & end of project celebration									
Marketing & Comms	2,500	1,000	1,000	1,000	1,000	1,000	2,000		9,500
Notes: Assumes marketing requirements are more in first year to revamp website & launch plan and at end to close out									
Fundraiser	4,000								4,000
Notes: Assumes fundraiser on day rate will bring in sufficient income to cover ongoing costs of contract									
Ideas /Innovation Fund	8,000		8,000		8,000				24,000
Note: replaces small grants with fund to encourage businesses and innovative ideas									
Future Generations	12,585	12,585	12,585	12,585	12,585	12,585	12,585	6,986	95,081
Community	12,585	12,585	12,585	12,585	12,585	12,585	12,585	6,986	95,081
Notes: Expects bulk of Payments in Community & Future Generations will be required in the middle years 2023-2024 but spread evenly until spending profile becomes clearer									
Community Development	11,700	11,700	11,700	11,700	11,700	11,700	11,700	6,137	88,037
Parks	5,534	5,534		27,669					38,737
Notes: Assumes bulk of spend in early years with lead in assessment & end of year spend to tie in with Councils budgets									
Environment & Green Spaces	5,030	5,035	5,030	5,030	5,030	5,030	5,030		35,215
Total (Plan)									561,466
Total Per payment	82,566.50	69,071.50	72,081	91,750	72,646	64,646	66,248	42,457	561,466

12. DELIVERY ACTION PLAN

Priority One	COMMUNITY <i>(Community Hubs, Community Activities, Community Cohesion, Community Learning)</i>	
Objective 1: Bringing people together for shared activities and community events and celebrations		
What we will do and how we will do it		
<ul style="list-style-type: none"> • Work with partners and community groups to develop community activities. • Develop and publicise a programme of activities for the area to signpost interested residents to activities. • Develop the Jubilee Centre as a shared space for all community. • Work with partners develop a calendar of high-profile events for the area. 		
How we will know we are making progress		
By Mar 2023: Programme of regular activities in place and plans for a range of events and projects in partnership with the Council and community groups.	By Apr 2025: Established partnerships in place to support ongoing events and projects such as festivals and community celebrations into the future.	
Objective 2: Learning together, supporting families, including age-appropriate family activities & holiday schemes		
What we will do and how we will do it		
<ul style="list-style-type: none"> • Work with partners to set up family friendly learning projects in a range of settings across the year including holidays. • Create affordable accessible activities that support educational achievement and employability e.g. book clubs, sports, art clubs, drama. • Create a range of fun activities that promote participation and support health and wellbeing e.g. cooking, parents & toddlers, trips, walking groups 		
How we will know we are making progress		
By Mar 2023: Programme of family friendly learning opportunities in place including regular holiday schemes.	By Apr 2025: A network of providers in place to ensure the continuation of family friendly learning opportunities beyond KCBL.	

Objective 3: Opening and supporting community centres (Moor Lane/ Jubilation/ Faraday & others)

What we will do and how we will do it

- Establish ongoing access to Jubilation Centre with a view to setting up a community hub.
- Work with partners and community groups to establish a programme of activities at Jubilee Centre.
- Work towards developing the centre as a self-sustaining social hub/café.
- Make active link to other centres and support activities in other venues.

How we will know we are making progress

By Mar 2023: There are established community activities at the Jubilation centre with connections to activities /events run in other community locations. Community use or negotiations will be in progress about use of the Faraday centre.

By Apr 2025: In partnership with the Council, various agencies and community groups, sustainable community activities will be taking place across KCBL to offer a range of options to local people. There will be a café (possibly a social enterprise) operating from Jubilation centre. Ongoing community use of Faraday centre with a community group running it.

Objective 4: Creating safe spaces for people of all ages to socialise & meet

What we will do and how we will do it

- Map potential spaces suitable to develop for community access relative to specific projects e.g., Men's Shed, women's group etc. including provision of partner organisations.
- Establish a programme of regular meetings for community groups in safe spaces in collaboration with other community venues.
- Establish projects that contribute to greater community safety – these might be developed under other objectives e.g., Knife amnesty, CCTV etc.

How we will know we are making progress

By Mar 2023: Established places for groups to meet to contribute to their sense of ownership and safety. Pilot projects have been started that link to greater feelings of safety.

By Apr 2025: Residents are able to access places for support and activity and initiatives in places that they feel safe and that contribute to a greater sense of safety. Community groups are able to signpost people to support agencies

Objective 5: Working together to make sure that people from different backgrounds, ages & abilities are included

What we will do and how we will do it

- Put a strategy in place to ensure that all new projects are accessible for people of all backgrounds and abilities.
- Develop projects that enable all communities to participate equally.
- Develop a programme of intercultural activities and build intercultural activities into all projects where possible.
- Outreach to new communities.
- Ensuring that all project information available in community languages.
- Built-in mechanisms to support intercultural dialogue across programme.

How we will know we are making progress

By Mar 2023: All new activities are accessible to people from different backgrounds and differing abilities.

By Apr 2025: All supported activities reflect and promote diversity.

Priority 1 BUDGET PLAN

Budget Total	Yr. 7 (22/23)	Yr. 8 (23/24)	Yr. 9 (24/25)	Yr. 10 (25/26)
£95,081	£25,170	£25,170	£25,170	£19,571

Objective 6: Increasing skills & capacity of the community & individuals to continue the work of KCBL after 2026 (Community Development)

What we will do and how we will do it

- Establish dedicated and targeted community development support to enable residents and groups to be actively involved in developing, planning and managing programmes of work. (Separate budget)
- Establish a process to identify new community groups to take on local challenges and opportunities.
- Establish a programme to capacity build local groups to take on areas of activity formerly led by KCBL.
- Develop training opportunities to enable residents to lead on projects.

How we will know we are making progress

By Mar 2023: A network of community groups in place who actively plan and deliver projects.

By Apr 2025: A plan in place for the delivery of key activities and projects after the end of KCBL funding.

Community Development BUDGET PLAN

Budget Total	Yr. 7 (22/23)	Yr. 8 (23/24)	Yr. 9 (24/25)	Yr. 10 (25/26)
£88,037	£23,400	£23,400	£23,400	£17,837

Priority Two	FUTURE GENERATIONS <i>(Young People, Activities, Leadership, Learning)</i>	
Objective 1: Supporting and investing in young people to lead on activities and provision for themselves		
What we will do and how we will do it		
<ul style="list-style-type: none"> • Adopt a way of working with young people which is empowering and puts them in leadership roles. • Invest in schemes or training programmes which grow leadership skills of young people e.g., Young Advisors National charity, Young People's Participatory Budget • Support young people to develop a programme of creative and other activities that promote health and wellbeing – dance, art, cooking • Work with young people to establish regular young people-led events e.g., annual skate festival, music festival, gaming contests, football knockouts . 		
How we will know we are making progress		
By Mar 2023: Established programme of training in place to enable young people to take on leadership roles e.g., Young Adviser's scheme or similar.	By Apr 2025: Young people leading on developing all our work around future generations and also where appropriate involved in the delivery.	
Objective 2: Providing Youth Leaders and led activities for young people		
What we will do and how we will do it		
<ul style="list-style-type: none"> • Work with relevant provider to establish a programme of led creative activities and sports activities. Positive role models • Establish regular summer programmes and holiday activities. 		
How we will know we are making progress		
By Mar 2023: Established relationship with a youth activities provider and programme of regular youth activities in place including holiday schemes.	By Apr 2025: Established partnership with a youth activities provider and a plan in place to sustain the programme beyond the life of KCBL.	
Objective 3: Opening youth centres or youth space within community centres		
What we will do and how we will do it		
<ul style="list-style-type: none"> • Map current provision and establish a youth club with regular youth club activities at the Jubilee Centre/at another centre. • Identify dedicated youth space that can be managed or led by young people. 		

How we will know we are making progress				
By Mar 2023: Established youth club in the Jubilee Centre/other centre where regular youth activities take place.		By Apr 2025: Established dedicated youth space with a programme of activities managed and led by young people.		
Objective 4: Developing after-school activities, apprenticeships, sports clubs				
What we will do and how we will do it				
<ul style="list-style-type: none"> • Invest in regular led, recreational programmes to promote physical activity, health, and wellbeing. • Work with partners and other funders towards an investment programme to improve recreational facilities e.g. Sport England, Cycling UK • Develop a programme of formal and informal learning to enhance employability skills including apprenticeships that support pathways into higher education and/or employment. 				
How we will know we are making progress				
By Mar 2023: A programme of recreational activities to support wellbeing and a plan of investment in place to improve recreational equipment.		By Apr 2025: A plan in place to continue recreational activities and maintain equipment beyond the life of KCBL.		
Objective 5: Tackling bullying behaviour and the perception of gangs and young people as anti-social				
What we will do and how we will do it				
<ul style="list-style-type: none"> • Establish an anti-bullying strategy with young people that informs all work with young people. • Intergenerational work to encourage understanding between groups • Work with partners and other stake holders including the police to establish regular programme of work around gang culture. • Work with early intervention programmes to support young people at risk of being drawn into risky behaviours and activities. 				
How we will know we are making progress				
By Mar 2023: A strategy in place to tackle bullying and programme of work in place around gang culture and knife crime.		By Apr 2025: Established programme around bullying, knife crime and gang culture involving young people in leading roles.		
Priority 2 BUDGET PLAN				
Budget Total	Yr. 7 (22/23)	Yr. 8 (23/24)	Yr. 9 (24/25)	Yr. 10 (25/26)
£95,081	£25,170	£25,170	£25,170	£19,571

Priority 3	PARKS <i>(Environment, Health, Leisure, Facilities)</i>	
Objective 1: Upgrading & repairing the equipment and facilities in all parks		
What we will do and how we will do it		
<ul style="list-style-type: none"> • Review consultation outcomes relating to recreational facilities in all park areas and managed recreational spaces and draw up a priority list of enhancements, improvements and/or maintenance. • Establish dialogue with parks department to develop maintenance programme and priorities for improvement. • Develop a strategy for selective funding to lever improvements and investments in park infrastructure, where possible seeking funding and investment from other providers. • Work with partners to improve park-user experience and establish a plan for long term improvements and investments. 		
How we will know we are making progress		
By Mar 2023: Audit and consultation with users completed (in tandem with objective 4). Draft plan in place including potential funding arrangements.	By Apr 2025: Key improvements completed and schedule of future works underway along with funding arrangements and maintenance plans.	
Objective 2: Providing clean public toilets in all parks		
What we will do and how we will do it		
<ul style="list-style-type: none"> • Work with the Council to develop a strategy for reopening / providing toilet facilities across all public parks. 		
How we will know we are making progress		
By Mar 2023: A plan in place outlining a schedule for providing toilet provision in all the parks.	By Apr 2025: Plan for opening toilets implemented and timetable of when and where toilets are available, made publicly available.	

Objective 3: Recognise different areas for different activities				
What we will do and how we will do it				
<ul style="list-style-type: none"> Establish/work with user groups and park departments to create a plan for creating designated areas for activities e.g. seating areas, family picnic zone, young people chill-out zone etc. Produce costed plan and work with the Council and other partners to establish funding and programme for improving priority areas. 				
How we will know we are making progress				
By Mar 2023: Consultation with user groups completed and draft plan created identifying potential funding.		By Apr 2025: Work undertaken on key priority areas and schedule in place for future works and maintenance along with funding plan.		
Objective 4: Safety & security in the parks				
What we will do and how we will do it				
<ul style="list-style-type: none"> Work with the Council community safety officer to undertake audit of potential improvements such as lighting and CCTV. Develop and implement programme selective investment from KCBL, the Council and other partners to enable key improvements. 				
How we will know we are making progress				
By Mar 2023: A plan in place outlining priorities for investment and potential funders including KCBL, including plan for ongoing maintenance.		By Apr 2025: Key improvements completed with schedule in place based on priorities for future investments and maintenance.		
Priority 3 BUDGET PLAN				
Budget Total	Yr. 7 (22/23)	Yr. 8 (23/24)	Yr. 9 (24/25)	Yr. 10 (25/26)
£38,737	£11,068	£27,669	-	-

Priority 4	ENVIRONMENT & GREEN SPACES <i>(Street Scene, Climate, Growing)</i>	
Objective 1: Planting trees and wildflower meadows/ Community growing		
What we will do and how we will do it		
<ul style="list-style-type: none"> • Develop environmental strategy to carry out a range of greening initiatives across the area, such as community orchards, sensory gardens and tree planting etc. • Establish partnerships with community groups and schools to carry out a programme of environmental action. • Explore the viability of developing a cross-community environmental action-group to tackle greening and environmental improvement. 		
How we will know we are making progress		
By Mar 2023: A plan for greening initiatives across the area in place. Partnerships with local groups established around environmental action.	By Apr 2025: A range of areas across the area improved through community action with ongoing maintenance plans in place.	
Objective 2: Reducing the amount of litter, fly tipping and rubbish in the area		
What we will do and how we will do it		
<ul style="list-style-type: none"> • Develop a sustainable of programme of community litter picks and community clear-ups in partnership with the City Council. • Work with the Council to set up cost-effective monitoring of fly tipping hotspots. 		
How we will know we are making progress		
By Mar 2023: Plan in place for a year round programme of community litter picks. A strategy in place with the Council to reduce casual littering and to target fly tipping.	By Apr 2025: The community are involved in litter picking as a matter of habit. Local people report that streets and green spaces appear cleaner and better kept.	

Objective 3: Improving the look of our streets with planters, benches, seating and tidying shop frontages

What we will do and how we will do it

- Work with the Council and local business to improve the look of shop fronts and the retail offer.
- Work with the Council to improve the quality of roads and pavements and tackle parking issues.
- Plan a range of targeted interventions to improve the look of key public areas e.g. Through bulb planting, community planting and raised beds.

How we will know we are making progress

By Mar 2023: Agreement with the Council identifying priority zone for improvement and one pilot scheme in place supported by a partnership with the Council, community groups and local business.	By Apr 2025: The pilot scheme rolled out and implemented in a number of areas with plan in place to continue and sustain the work beyond the life of KCBL.
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Objective 4: Thinking about how we could work together to tackle climate change

What we will do and how we will do it

- Explore the possibility of raising public awareness through community learning and recreational activities.
- Work with the Council and other partners on environmental initiatives to improve air quality and reduce carbon footprint e.g. community speed campaign, improved access to recycling, more eco heat solutions and solar panels.
- Develop a zoned approach establishing key priorities (in tandem with Objective 3).

How we will know we are making progress

By Mar 2023: Agreement with the Council identifying priority zone for improvement and one pilot scheme in place around one key priority area supported by a partnership including the Council, community groups and local business.	By Apr 2025: Rolling of the pilot along to other priority zones with awareness campaign highlighting the benefits of the improvement to the local environment.
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Priority 4 BUDGET PLAN

Budget Total	Yr. 7 (22/23)	Yr. 8 (23/24)	Yr. 9 (24/25)	Yr. 10 (25/26)
£35,215	£10,650	£10,600	£10,600	£5,030



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